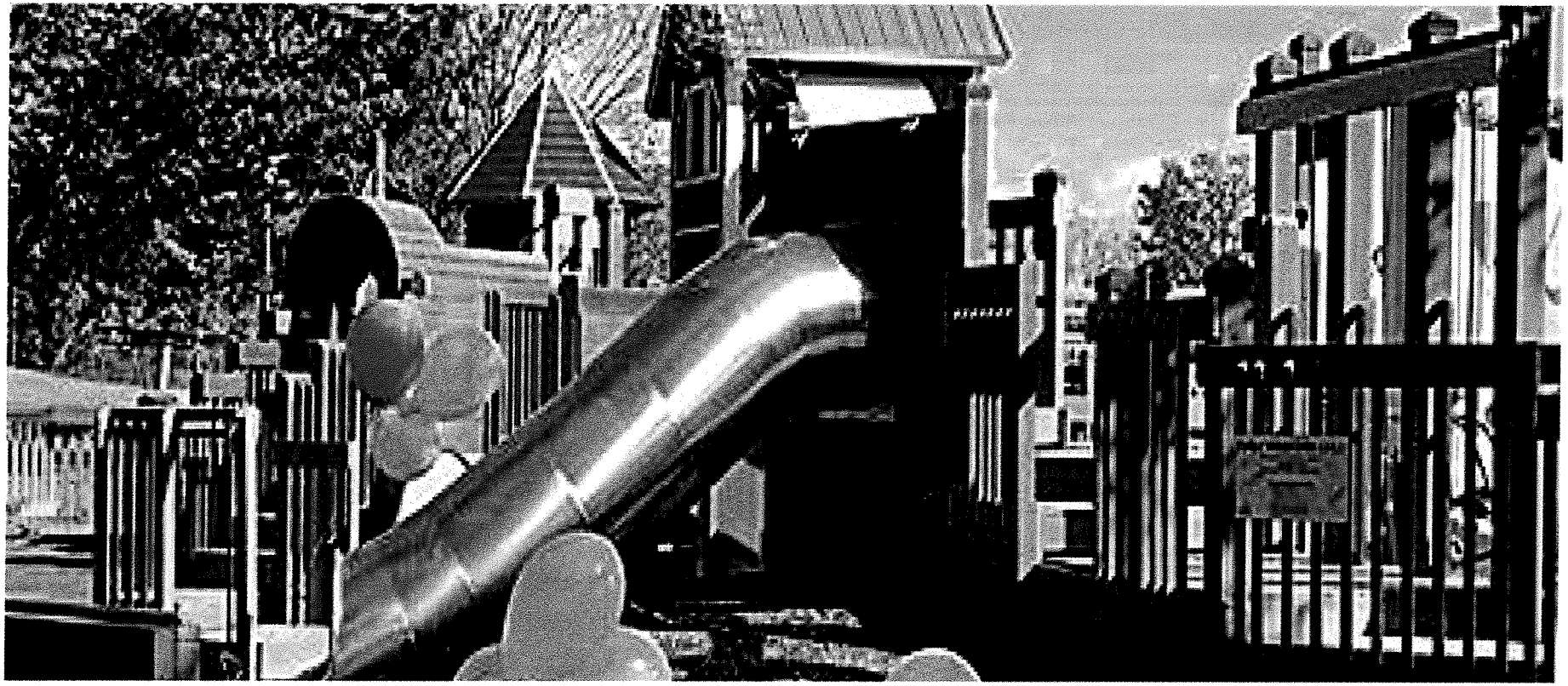
AMOS HERR DREAM PARK

Completed 2016



FOR THE COMMUNITY, BY THE COMMUNITY

2017 BUDGET
EAST HEMPFIELD TOWNSHIP

2017 Budget Highlights

This year's budget document includes the following features:

- A summary of all operating funds' revenues and expenditures.
- Two years of actual financial history, the current year budget, a current year projection and a requested amount for each line item for the new budget year.
- A percentage change column by category comparing the requested budget to the current year budgeted amount.
- A graphic presentation of revenues and expenditures.
- A listing of accomplishments for 2016 and departmental goals for 2017.
- Long range financial forecasts for the General, Golf, Capital Reserve, Liquid Fuels and Trash Funds.

All Funds Summary

- This document includes budgets for the following funds:
  General Fund, Golf Course Fund, Fire Services Capital Reserve Fund, Capital Reserve Fund, Equipment Reserve Fund, Road Improvement Fund, Mandatory Dedication Fund, Liquid Fuels Fund and the Trash/Recycling Fund.

- Total budgeted revenues for 2017 are $18,193,000, reflecting an increase of 25.30 % over the 2016 budgeted revenues.

- Budgeted expenses are projected at $20,402,000 which represents an increase of 18.78 % compared to 2016.

- It is anticipated that reserve funds in the amount of $2,209,000 will be needed to meet planned expenditures for 2017.

- The challenge for the Township going forward is to maintain an adequate level of fund balance each year in order to provide a positive cash flow, especially in the 1st quarter of the year. Township revenues tend to be cyclical in nature whereas expenditures are more constant, therefore January and February are lean revenue producing months.

- Total reserve fund balances are projected to be $5,791,000 on December 31, 2017, a decrease of 27.61% from the projected December 31, 2016 balance of $8,000,000. 2017 includes drawing down approximately $2,209,000 of reserves to fund capital projects.

- The 2017 proposed budget does not include a tax increase.

- Of all Township revenue sources, Earned Income Tax represents 20.9% and Real Estate Tax 15.3%.

- On the expense side, salaries and wages represent 23.5%, fringe benefits 10.7% and pension costs 4.6%. In total the "employee cost" account for 38.8% of the entire budget for 2017. Capital Improvements represent 28.8% of the total budget for 2017.

General Fund

- The projected opening fund balance for 2017 is $4,407,000 or 4% more than the $4,266,000 that was available at the beginning of 2016.

- In 2007 Township expenses exceeded revenues by $964,000 thus dramatically drawing down the opening fund balance for 2008 to a level of $494,000. The Township has managed to increase the ending fund balance over the last nine years by $3,913,000 due to prudent financial management practices. For 2017 revenues are projected to be more than expenditures by $16,000 with an anticipated ending fund balance of $3,398,000.

- General Fund revenues are budgeted at $10,264,000 or 3% higher than 2016, primarily due to some increases in the Act 511 tax revenues.

- As mentioned previously the 2017 budget does not reflect an increase in the real estate tax rate with the rate remaining at 1.32 mills. The General Fund millage is 1.12 mills with the Capital Reserve Fund receiving the additional .20 mills.

- Act 511 taxes are projected as follows:

  Earned income taxes -$ 4,000,000
  Local services taxes - $ 1,030,000
  Realty transfer taxes -$ 625,000

- The 2017 full-time staffing level reflects a total to 68 positions budgeted (General Fund - 62 and Golf Fund - 6). The General Fund total includes 34 police officers.

- Salaries for non-uniformed employees are projected to increase 3.00%. Police wages are contractually scheduled to increase 2.75%.

- In total the 2017 General Fund expenditure level of $10,247,000 represents an increase of $545,000 or 5.6% as compared to the 2016 budget of $9,702,000 with all departments striving to hold the line on cost increases.

- General Fund capital equipment requests total $292,000 for 2017.

- For 2017, $125,000 is earmarked to supplement the Golf Fund to help cover capital purchases and improvements and other operational needs. In addition, $900,000 is earmarked to supplement the Capital Reserve Fund towards projects costs.

Golf Course Fund

- Revenues for 2017 are projected at $1,063,000 which is a 1.0% increase over the 2016 budget. Next year's budget includes a new revenue source, driving range fees estimated at $45,000.

- The golf course operation expense budget of $424,000 reflects an 8% decrease in spending for 2017. This is primarily due to the fact that the 2016 budget included a non-recurring $75,000 capital expenditure to create the driving range.

- The golf course maintenance budget is proposed at $488,000 or a 1% increase for next year.

- The snack bar / banquet expense budget totaling $229,000 reflects an 11% increase. Next year's budget includes increases in the line-items for snack bar supplies and materials, as well as $10,000 for additional banquet facility chairs.

- Overall, the total expenditures for 2017 are projected at $1,171,000 which represents a 0.4% decrease for next year.

- The supplemental funding from the General Fund is projected to be $125,000.

Trash / Recycling Fund

- This is a special revenue fund utilized to account for all the activities associated with the Township's mandated trash and recycling program.

- The 2017 budget reflects holding the rates the same for Township residents. The quarterly rate will be $42.50 per residential unit. Customers paying annually will pay $150.00 per year.

- Total revenues are projected at $1,437,000 for 2017. Customer trash billings generate $1,274,000 in revenue from our 7,379, customer base. Of the remaining $163,000 in revenue, $66,000 represents an annual recycling performance grant from the State.

- 2017 expenses are projected at $1,553,000 or 2% lower than 2016. The largest components are $682,000 for refuse collection, $505,000 for disposal tipping fees and $189,000 for the fall leaf collection program.

Capital Reserve Fund

- The opening fund balance for 2017 is $2,245,000 or $595,000 less than the 2016 opening fund balance.

- The real estate rate for next year will be .20 mills, which will generate $438,000 in revenue. All other revenues amount to $3,616,000 (including $3,295,000 of loan proceeds to fund the Police Station expansion project), for a total of $4,054,000.

- The debt service associated with this fund will amount to $468,000 next year.

- The project funding provided for next year totals $5,366,000 to address the following projects: $3,000,000 for the police station renovation, $200,000 for storm water improvements, $400,000 for paving, $1,100,000 for the Centerville Road (north) project and $666,000 for other projects. The total paving budget for next year will equal $900,000, including the $500,000 appropriated in the Liquid Fuels budget.

- For 2017 $900,000 is planned to be transferred from the General Fund to provide funding for infrastructure projects.

- The Capital Reserve Fund is projected to end the year with a fund balance of $1,365,000.

2017 GOALS

- Exercise strong fiscal management practices to provide a higher than projected opening fund balances in 2018.
- Complete the development of a merit based component to the new performance based evaluation system and implement the program.
- Acquire the funding and completed the upgrade / expansion to the Township's police facility.
- Continue our effort to update the police department policies and procedures.
- Negotiate a new multi-year collective bargaining agreement between the Township and Police Officers.
- Add a trail system to the "Dream Park" area of the Amos Herr Park.

2017 GOALS

- Finalize the Township Stormwater Management Program (SWMP), which establishes the Township's SWM policies and procedures.
- Draft and submit the Township's MS4 Notice of Intent (NOI) to PA DEP for the 2018–2023 MS4 permit.
- Continue training efforts for new and existing staff, especially in the MS4 area.
- Continue to address annual Board goals as established in the Township Comprehensive Plan.
- Complete the Centerville Rd – North, road improvement project.
- Concerted effort to move forward on major road improvement projects (i.e. Centerville Rd – South Interchange and State Rd Interchange)
- Address storm water issues in several areas of the Township.

2016 Accomplishments

- ✓ Exercised strong fiscal management practices to provide a higher than projected opening fund balances in 2017.
- ✓ Completed the re-build of the Township's Amos Herr Dream Park.
- ✓ Built a driving range at the Four Seasons Golf facility to better accommodate our customers.
- ✓ The Township adopted a new Comprehensive Plan.
- ✓ Completed several storm water improvement projects including Bowman Road and Mill Street.
- ✓ Completed historic inventory of properties.

Description of Township Operating Funds

The accounting records and budgeting for a municipality is somewhat different than that of private industry. In contrast to private industry, municipalities break their operations down into smaller segments which would resemble the various individual companies that may exist within a larger corporation. These individual "companies" are referred to as funds within a municipality. In some cases, these "funds" are required by State guidelines, in other cases they are required by the Governmental Accounting Standards. The Township prepares budgets for all major funds. The primary purpose of each of the funds is described below.

General Fund

The General Fund is used to pay the "general" expenses associated with the Township. It pays for the administration of the Township, maintenance of the buildings and grounds including the various parks and athletic fields scattered throughout the Township. The General Fund also pays for the police services which account for 47% of the total expenditures in this fund. Another major expense, 17% of this budget, is the year-round maintenance and improvements of Township facilities, local roads and storm drains and parks. The remaining 36% of the budget is used to pay for administration, pension costs, planning, engineering, zoning and fire services.

The primary source of income to pay for these expenditures is Act 511 taxes. These taxes account for approximately 55% of revenues. The earned income tax, of which we receive ½ of the 1%, amounts to $4,000,000. The local services tax, a $52 charge to those employed in the Township, amounts to $1,030,000. The Township assesses 1.12 mills of real estate tax which accounts for 24% of total revenues. The remainder of the $10.2 million revenue budget is comprised of various other licenses and permits as well as revenue received from the state and charges for various services that are performed.

Golf Fund

The Golf Fund tracks the income and expenditures for the Four Seasons Golf and Banquet Facility that the Township owns and operates and is considered a special revenue fund for accounting purposes. The three operating budgets within the Golf Fund consist of golf course operations, maintenance, and the snack bar / banquet area.

The primary source of income to the Golf Fund is "user" fees received from golfers, budgeted at $915,000 in 2017.

Other Funds

Other special revenue funds consist of the following:

- The Fire Services Fund is used to pay the principal and interest on loans acquired for capital equipment purchases and capital improvements on behalf of the various volunteer fire departments that serve the Township. In addition, several operating costs such as fuel, utilities and insurances are paid from this account. The funding source is a direct transfer from the General Fund.

- The Equipment Reserve Fund has been earmarked for various equipment needs for the Township's public safety areas. 2014 expenditures included the planned upgrade to the police/fire/ public works radio system which are tied to the Lancaster County 911 system. Annual income into this fund consists of interest earnings.

- The Road Improvement Fund accounts for contributions received from private sector entities and developers which are earmarked for major infrastructure projects. Funds are transferred to the Capital Reserve Fund as the improvement projects commence.

- The Mandatory Dedication Fund consists of fees assessed developers "in lieu "of providing open space areas within the planned developments in the Township. Funds are then transferred to the Capital Reserve Fund as park improvement projects commence.

Capital Reserve Fund

The Capital Reserve Fund is used to fund major capital improvement projects as well as pay the debt service associated with such improvements. For 2017, $5,834,000 is earmarked to fund these efforts.

The annual funding for 2017 consists of real estate tax revenues of $438,000, $3,295,00 in loan proceeds and $321,000 in other income.

Liquid Fuels Fund

Money for this account is provided entirely by the Commonwealth of Pennsylvania. The funds are collected by the state through taxes on liquid fuels such as gasoline, hence the name of the fund. The primary restriction placed on these monies is that they can only be used for the maintenance of roads or for equipment used to maintain roads. Of the $793,000 projected revenues in 2017, $500,000 has been budgeted for resurfacing of existing roads. In addition, $300,000 will be used for signal utilities, street lighting, sign / signal repairs, line painting and crack sealing.

Trash / Recycling Fund

This is a special revenue fund utilized to account for the activities associated with the Township's mandated trash and recycling programs. Total revenues are projected at $1,436,000 for 2017. Customer trash billings generate $1,274,000 in revenue from our 7,379, customer base. Of the remaining $163,000 in revenue, $66,000 represents an annual recycling performance grant from the State.
2017 expenses are projected at $1,553,000. The largest components are $682,000 for refuse collection, $505,000 for disposal tipping fees and $189,000 for the fall leaf collection program.

East Hempfield Township
Annual Budget 2017

EXHIBIT "A"

Presented to the Board on 12/21/16
real estate tax rate @ 1.32 mills

	Actual 2014	Actual 2015	Projected 2016	Budget 2016	Budget 2017	Percent Change
Combined Cash/Investment Balance January 1,	**$ 7,301,426**	**$ 7,852,317**	**$ 8,762,169**	**$ 8,074,365**	**$ 8,000,473**	**-0.92%**
REVENUES						
General Fund	$ 10,123,858	$ 10,494,706	$ 10,306,059	$ 9,989,136	$ 10,263,676	2.7%
Trash/Recycling Fund	1,551,624	1,466,096	1,410,476	1,414,843	1,436,575	1.5%
Golf Course Fund	887,925	964,066	1,010,021	1,050,100	1,062,950	1.2%
Fire Services Fund	500,020	500,045	450,400	450,025	575,400	27.9%
Capital Reserve Fund	790,966	522,769	808,158	839,904	4,053,969	382.7%
Equipment Reserve Fund	935	35	200	100	100	0.0%
Amos Herr Park/Dream Park Funds	13	-	-	-	-	n/a
Road Improvement Contribution Fund	41,965	111,076	27,183	2,000	2,800	40.0%
Mandatory Dedication Fund	2,009	55,675	-	20,025	5,000	-75.0%
Liquid Fuels Fund	616,427	667,813	774,206	753,732	792,824	5.2%
TOTAL REVENUES	**$ 14,515,742**	**$ 14,782,281**	**$ 14,786,703**	**$ 14,519,865**	**$ 18,193,294**	**25.30%**
EXPENDITURES						
General Fund	$ 8,977,668	$ 8,881,758	$ 9,214,944	$ 9,702,340	$ 10,247,313	5.6%
Trash/Recycling Fund	1,552,851	1,541,455	1,621,515	1,587,862	1,552,782	-2.2%
Golf Course Fund	1,091,418	1,061,641	1,176,280	1,176,457	1,171,417	-0.4%
Fire Services Fund	509,148	451,426	474,337	502,104	630,617	25.6%
Capital Reserve Fund	837,696	1,149,841	2,202,254	3,391,689	5,834,485	72.0%
Equipment Reserve Fund	186,769	14,823	69,569	45,000	-	-100.0%
Amos Herr Park/Dream Park Funds	40,754	-	-	-	-	n/a
Road Improvement Contribution Fund	83,759	10,000	-	25,000	166,175	564.7%
Mandatory Dedication Fund	104,000	-	30,000	-	-	n/a
Liquid Fuels Fund	580,788	761,485	759,500	745,500	799,500	7.2%
TOTAL EXPENDITURES	**$ 13,964,851**	**$ 13,872,429**	**$ 15,548,399**	**$ 17,175,952**	**$ 20,402,289**	**18.78%**
Net Surplus/(Deficit)	$ 550,891	$ 909,852	$ (761,696)	$ (2,656,087)	$ (2,208,995)	
Combined Cash/Investment Balance, December 31,	**$ 7,852,317**	**$ 8,762,169**	**$ 8,000,473**	**$ 5,418,278**	**$ 5,791,478**	**6.89%**
		change in ending fund balance 2017 vs. 2016				**-27.61%**

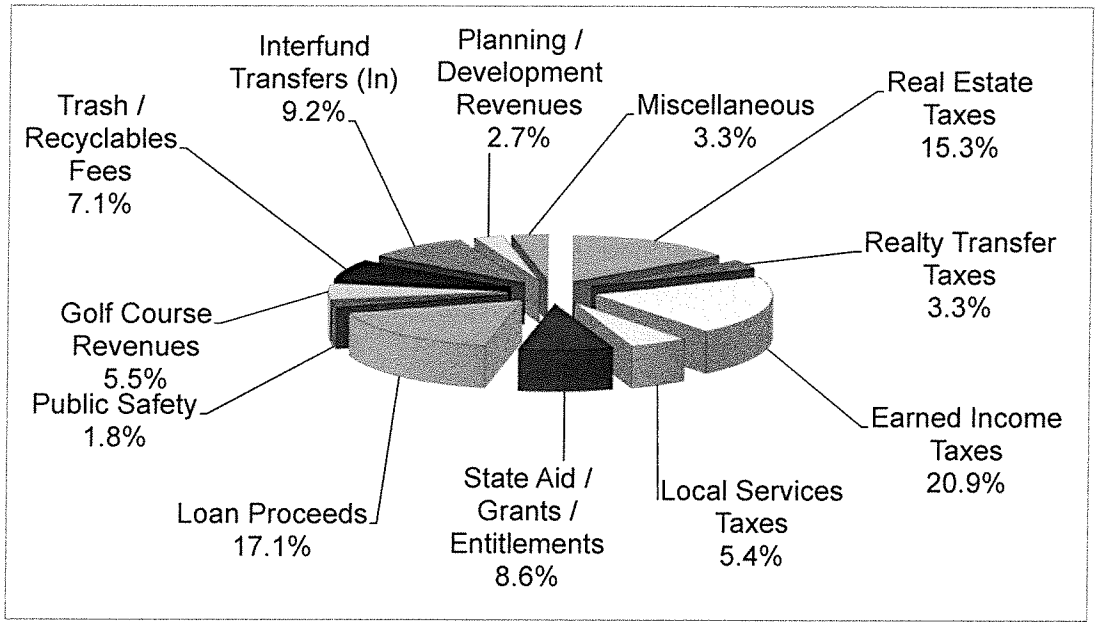
Note : In addition - 2017 Budget includes interfund transfers from General Fund to Golf Fund - $125,000 / Capital Reserve Fund - $900,000 .

All Funds Revenue and Expenditure Summary

	General	Golf	Fire Services	Equipment Reserve	Mandatory Dedication	Road Improvement	Capital Reserve	Liquid Fuels	Trash	Memo Total
2017 Opening Balance	**$ 4,406,626**	**$ 26,159**	**$ 79,586**	**$ 38,576**	**$ 27,827**	**$ 672,135**	**$ 2,245,619**	**$ 27,569**	**$ 476,376**	**$ 8,000,473**
Revenue Sources										
Real Estate Taxes	$ 2,497,000	$ -	$ -	$ -	$ -	$ -	$ 438,158	$ -	$ -	$ 2,935,158
Earned Income Taxes	4,000,000	-	-	-	-	-	-	-	-	4,000,000
Realty Transfer Taxes	625,000	-	-	-	-	-	-	-	-	625,000
Local Services Taxes	1,030,000	-	-	-	-	-	-	-	-	1,030,000
Mandatory Dedication Fees	-	-	-	-	5,000	-	-	-	-	5,000
Planning / Development Revenues	513,025	-	-	-	-	-	-	-	-	513,025
Public Safety	346,583	-	-	-	-	-	-	-	-	346,583
Interest	6,000	-	400	100	-	2,800	12,000	1,500	6,000	28,800
Golf Course Revenues	-	1,062,950	-	-	-	-	-	-	-	1,062,950
Trash / Recyclables Fees	-	-	-	-	-	-	-	-	1,273,825	1,273,825
All Other Trash Revenues	-	-	-	-	-	-	-	-	90,750	90,750
State Aid / Grants / Entitlements	643,983	-	-	-	-	-	142,636	791,324	66,000	1,643,943
Miscellaneous	602,085	-	-	-	-	-	-	-	-	602,085
Loan Proceeds	-	-		-	-	-	3,295,000	-	-	3,295,000
Interfund Transfers (In)	-	125,000	575,000	-	-	-	1,066,175	-	-	1,766,175
Total Revenues	**$ 10,263,676**	**$ 1,187,950**	**$ 575,400**	**$ 100**	**$ 5,000**	**$ 2,800**	**$ 4,953,969**	**$ 792,824**	**$ 1,436,575**	**$ 19,218,294**

East Hempfield Township
2017 All Funds Revenue Sources

	2017 Approved	Percent Of Budget
Real Estate Taxes	$ 2,935,158	15.3%
Realty Transfer Taxes	625,000	3.3%
Earned Income Taxes	4,000,000	20.8%
Local Services Taxes	1,030,000	5.4%
State Aid / Grants / Entitlements	1,643,943	8.6%
Loan Proceeds	3,295,000	17.1%
Public Safety	346,583	1.8%
Golf Course Revenues	1,062,950	5.5%
Trash / Recyclables Fees	1,364,575	7.1%
Interfund Transfers (In)	1,766,175	9.2%
Planning / Development Revenues	513,025	2.7%
Miscellaneous	635,885	3.3%
Total	**$ 19,218,294**	**100.0%**

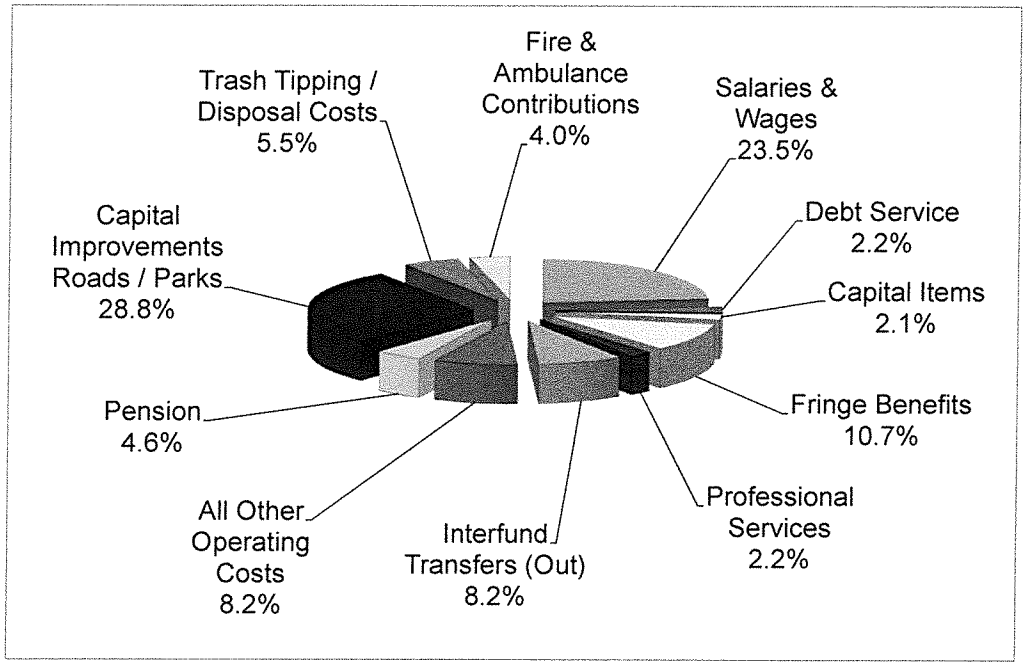


All Funds Revenue and Expenditure Summary

	General	Golf	Fire Services	Equipment Reserve	Mandatory Dedication	Road Improvement	Capital Reserve	Liquid Fuels	Trash	Memo Total
Expenditures										
Salaries & Wages	$ 4,581,798	$ 452,981	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,034,779
Fringe Benefits	2,106,872	176,130	-	-	-	-	-	-	-	2,283,002
Pension Contributions	986,146	-	-	-	-	-	-	-	-	986,146
Debt Service	-	-	-	-	-	-	468,190	-	-	468,190
Capital Equipment / Purchases	298,050	140,582	-	-	-	-	-	-	20,000	458,632
Fire & Ambulance Contributions	217,792	-	630,617	-	-	-	-	-	-	848,409
Trash Tipping / Disposal Costs	-	-	-	-	-	-	-	-	1,186,598	1,186,598
Professional Services	462,050	6,700	-	-	-	-	-	-	-	468,750
All Other Operating Costs	1,019,606	395,024	-	-	-	-	-	-	346,184	1,760,814
Capital Improvements Roads / Parks	-	-	-	-	-	-	5,366,295	799,500	-	6,165,795
Interfund Transfers (Out)	1,600,000	-	-	-	-	166,175	-	-	-	1,766,175
										-
Total Expenditures	**$ 11,272,314**	**$ 1,171,417**	**$ 630,617**	**$ -**	**$ -**	**$ 166,175**	**$ 5,834,485**	**$ 799,500**	**$ 1,552,782**	**$ 21,427,290**
2017 Ending Balance	**$ 3,397,988**	**$ 42,692**	**$ 24,369**	**$ 38,676**	**$ 32,827**	**$ 508,760**	**$ 1,365,103**	**$ 20,893**	**$ 360,169**	**$ 5,791,478**

East Hempfield Township
2017 All Funds Expense Appropriations

	2017 Approved	Percent Of Budget
Salaries & Wages	$ 5,034,779	23.5%
Debt Service	468,190	2.2%
Capital Items	458,632	2.1%
Fringe Benefits	2,283,002	10.7%
Professional Services	468,750	2.2%
Interfund Transfers (Out)	1,766,175	8.2%
All Other Operating Costs	1,760,814	8.2%
Pension	986,146	4.6%
Capital Improvements Roads / Parks	6,165,795	28.8%
Trash Tipping / Disposal Costs	1,186,598	5.5%
Fire & Ambulance Contributions	848,409	4.0%
Total	**$ 21,427,290**	**100.0%**



East Hempfield Township

ALL PRIMARY OPERATING FUNDS - Summary

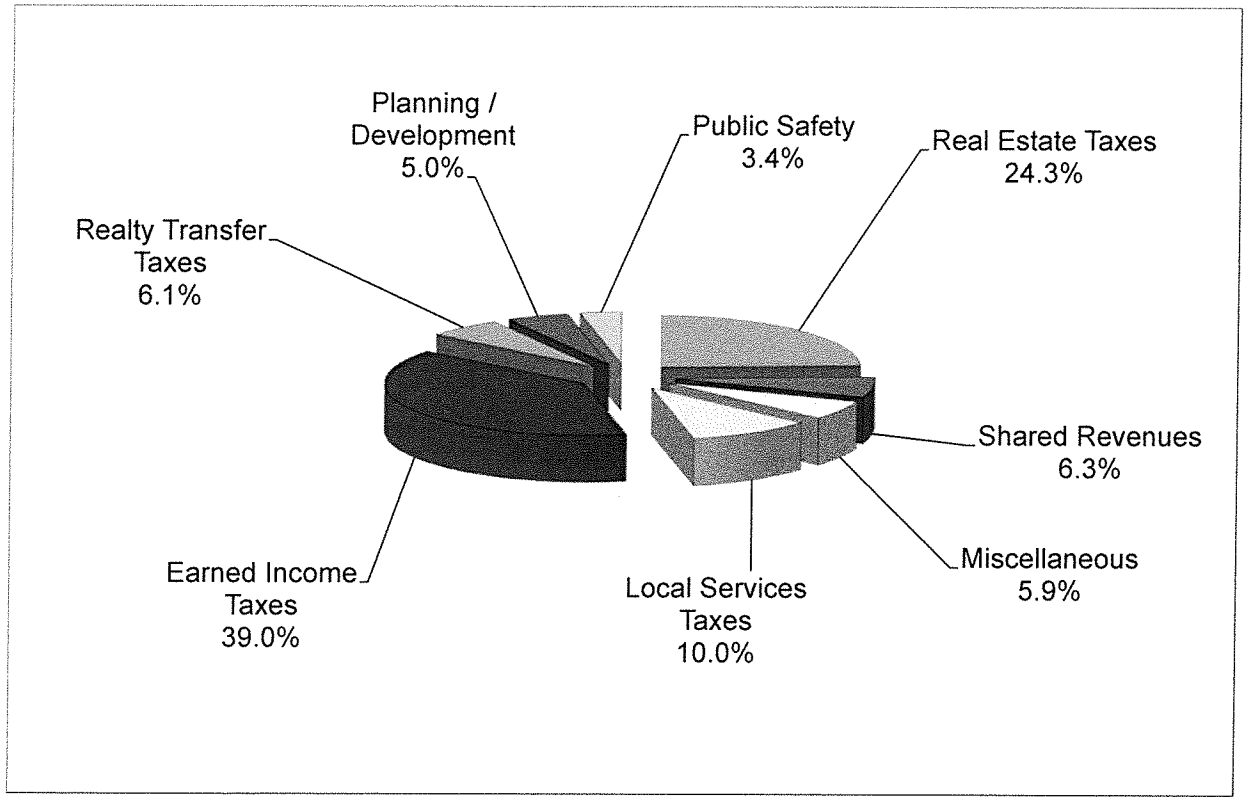
Long-Range Financial Projections

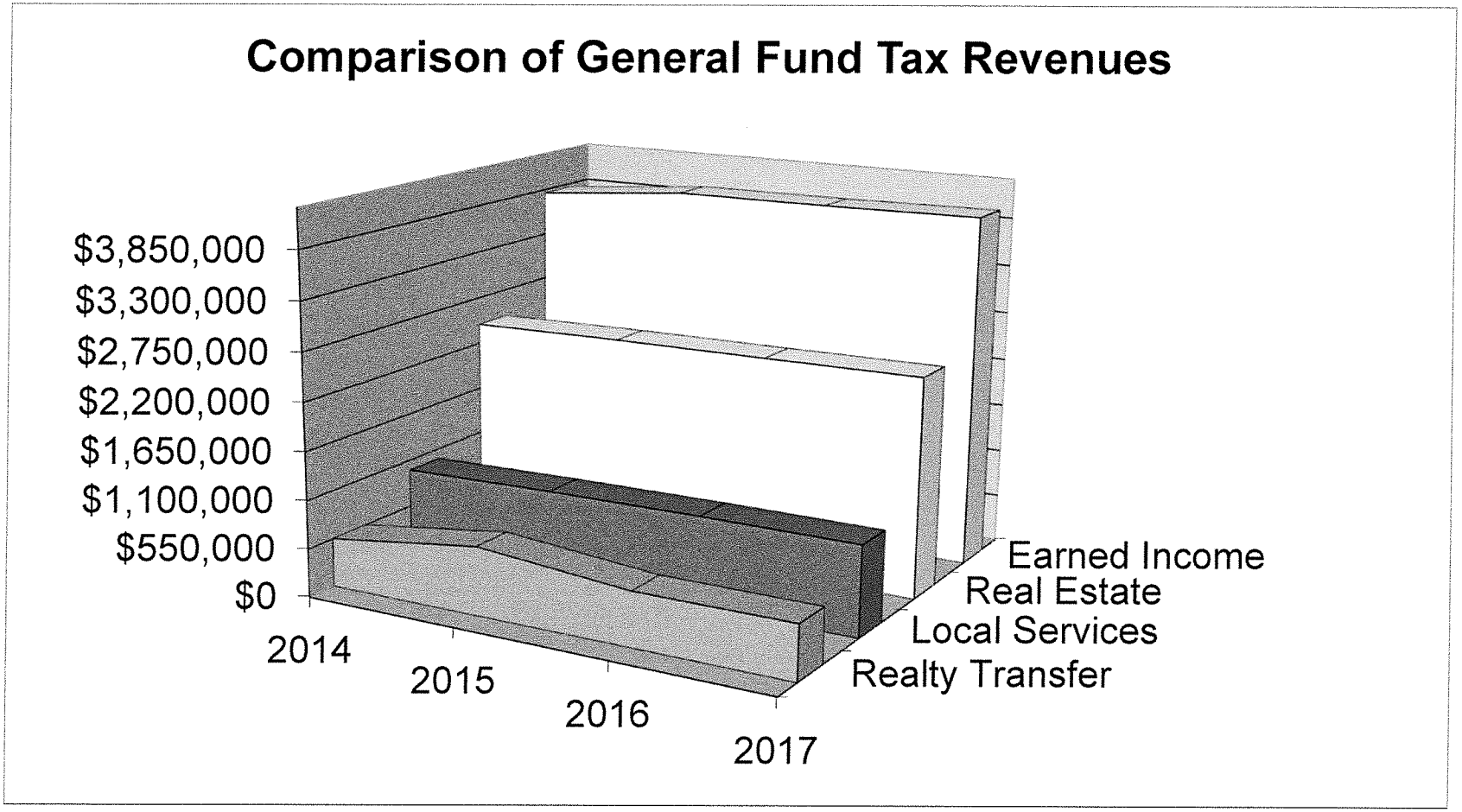
Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020
1	**Opening Fund Balance**	$ 4,117	$ 5,592	$ 6,198	$ 7,129	$ 7,848	$ 7,183	$ 5,187	$ 3,626	$ 2,167
	Revenues									
2	General Fund	$ 9,890	$ 9,579	$ 10,124	$ 10,495	$ 10,306	$ 10,263	$ 10,403	$ 10,505	$ 10,608
3	Golf Fund	1,008	891	888	964	1,010	1,063	1,081	1,099	1,118
4	Capital Reserve Fund	432	441	791	523	808	4,054	475	476	483
5	Trash Fund	1,604	1,560	1,552	1,466	1,410	1,437	1,459	1,481	1,505
6	Highway State Fund	556	547	617	668	774	793	818	841	866
7	**Total Revenues**	**$ 13,490**	**$ 13,018**	**$ 13,972**	**$ 14,116**	**$ 14,308**	**$ 17,610**	**$ 14,235**	**$ 14,403**	**$ 14,581**
8	***Overall Growth Rate***	***-16.4%***	***-3.5%***	***7.3%***	***1.0%***	***1.4%***	***23.1%***	***-19.2%***	***1.2%***	***1.2%***
	Expenditures									
9	General Fund	$ 8,291	$ 8,677	$ 8,978	$ 8,881	$ 9,215	$ 10,247	$ 10,333	$ 10,601	$ 10,877
10	Golf Fund	1,110	1,057	1,091	1,062	1,176	1,171	1,156	1,179	1,202
11	Capital Reserve Fund	525	615	838	1,150	2,202	5,835	1,919	1,643	2,583
12	Trash Fund	1,565	1,468	1,553	1,542	1,621	1,553	1,577	1,602	1,627
13	Highway State Fund	524	595	581	762	759	800	812	838	860
14	**Total Expenditures**	**$ 12,015**	**$ 12,412**	**$ 13,041**	**$ 13,397**	**$ 14,973**	**$ 19,606**	**$ 15,796**	**$ 15,862**	**$ 17,149**
15	***Overall Growth Rate***	***-24.3%***	***3.3%***	***5.1%***	***2.7%***	***11.8%***	***30.9%***	***-19.4%***	***0.4%***	***8.1%***
16	**Net Income (Loss)**	**1,475**	**606**	**931**	**719**	**$ (665)**	**$ (1,996)**	**$ (1,561)**	**$ (1,459)**	**$ (2,568)**
17	**Ending Fund Balance**	**$ 5,592**	**6,198**	**7,129**	**7,848**	**$ 7,183**	**$ 5,187**	**$ 3,626**	**$ 2,167**	**$ (402)**
18	***Suggested Unappropriated Balance***	**$ 2,003**	**$ 2,069**	**$ 2,174**	**$ 2,233**	**$ 2,496**	**$ 3,268**	**$ 2,633**	**$ 2,644**	**$ 2,858**
19	***Total Excess (Shortfall)***	**$ 3,590**	**$ 4,129**	**$ 4,956**	**$ 5,615**	**$ 4,688**	**$ 1,919**	**$ 993**	**$ (477)**	**$ (3,260)**

For 2017 the township anticipates drawing down 28% of the cash reserves to fund operations.

East Hempfield Township
2017 General Fund Revenue Sources

	2017 Requested	Percent Of Budget
Real Estate Taxes	$ 2,497,000	24.3%
Shared Revenues	643,983	6.3%
Miscellaneous	608,085	5.9%
Local Services Taxes	1,030,000	10.0%
Earned Income Taxes	4,000,000	39.0%
Realty Transfer Taxes	625,000	6.1%
Planning / Development	513,025	5.0%
Public Safety	346,583	3.4%
Total	**$ 10,263,676**	**100%**

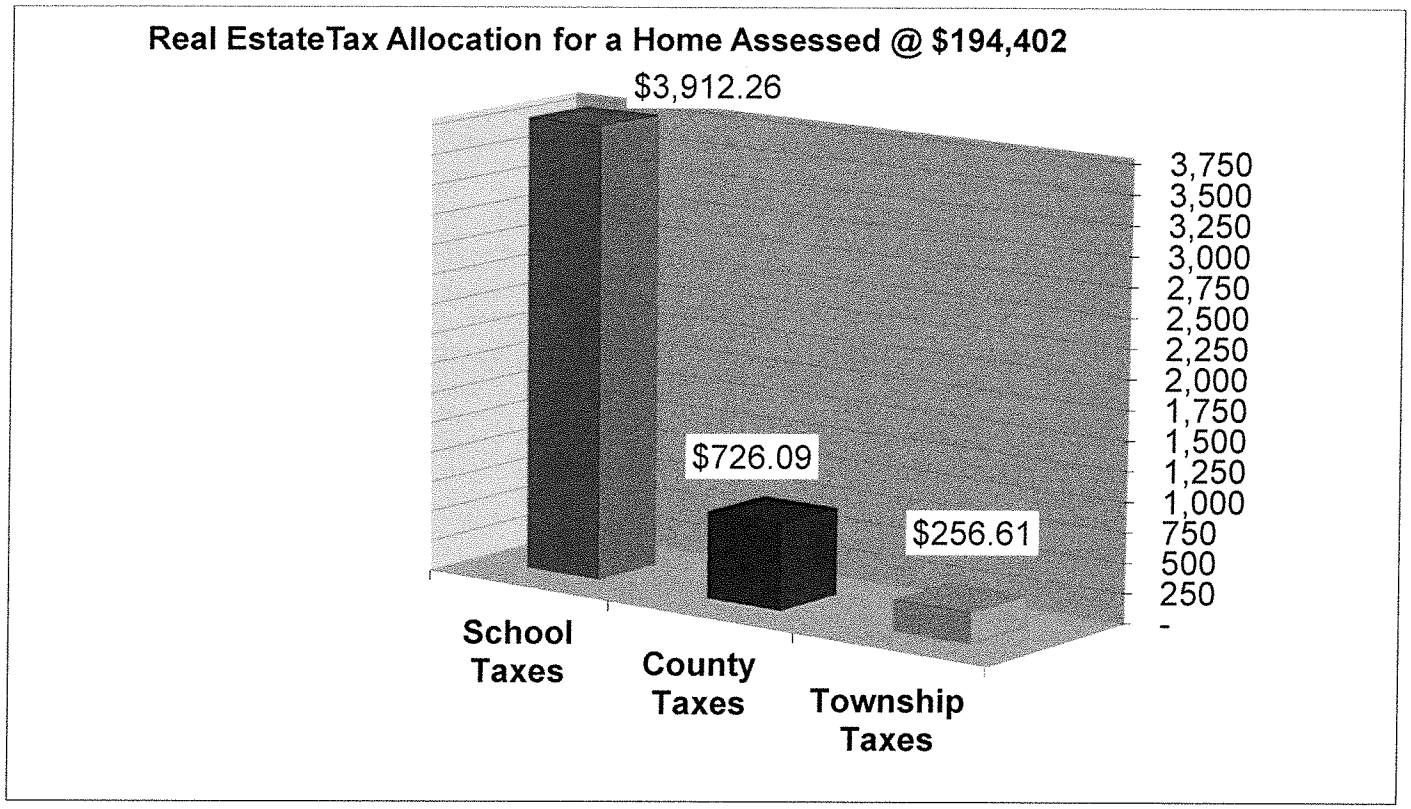




Tax	2014	2015	2016	2017
Realty Transfer	552,656	779,248	625,000	625,000
Local Services	982,100	1,014,220	1,030,000	1,030,000
Real Estate	2,427,425	2,459,998	2,475,000	2,497,000
Earned Income	3,808,694	3,962,309	3,971,000	4,000,000

East Hempfield Township Resident
Average home assessed @ $194,402 for 2017

Tax Year	Tax Rate	% Share		Allocation of Estimated Taxes
2016 - 2017	20.125	79.9%	School Taxes	$ 3,912.26
2016	3.735	14.8%	County Taxes	726.09
2017	1.320	5.2%	Township Taxes	256.61
	25.180			$ 4,894.96

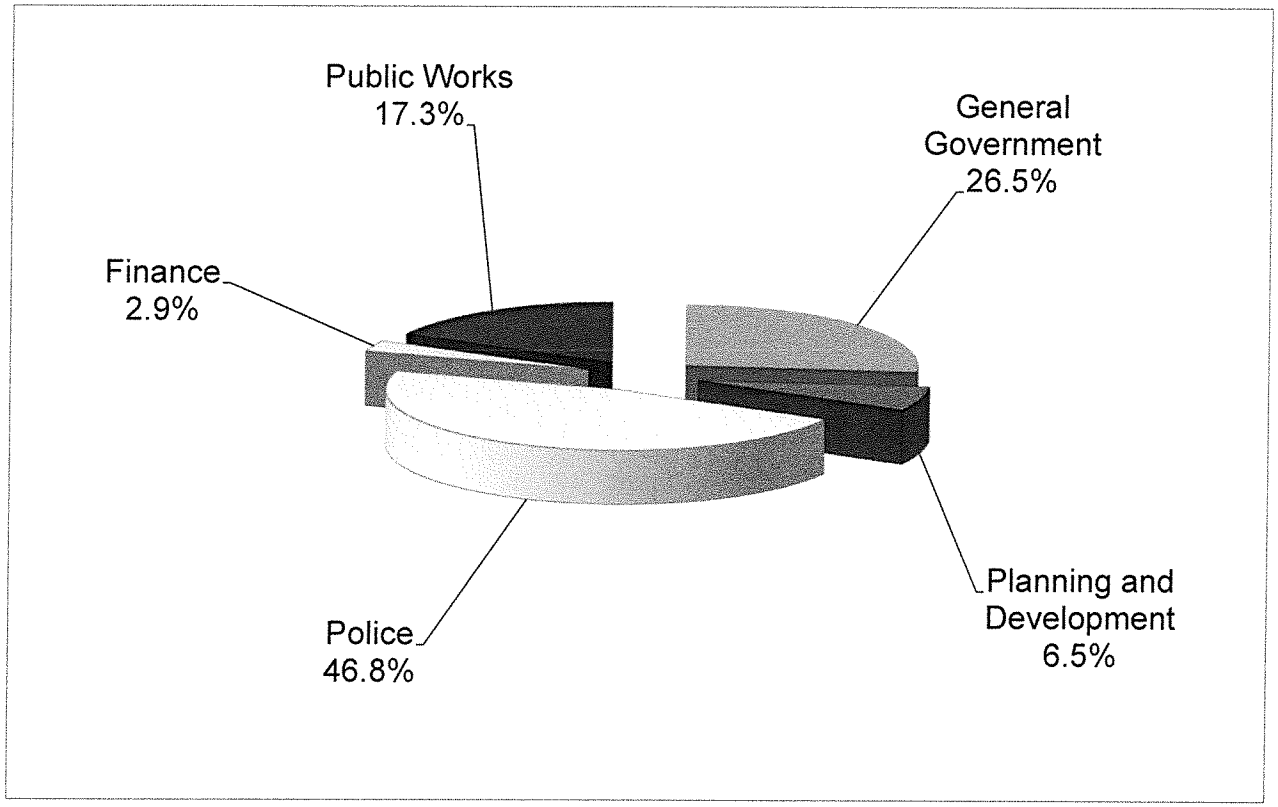


Allocation of Your Tax Dollar

	School 2016 - 2017	County 2016	Township 2017
Millage	20.125	3.735	1.320
Cents	$.80	$.15	$.05

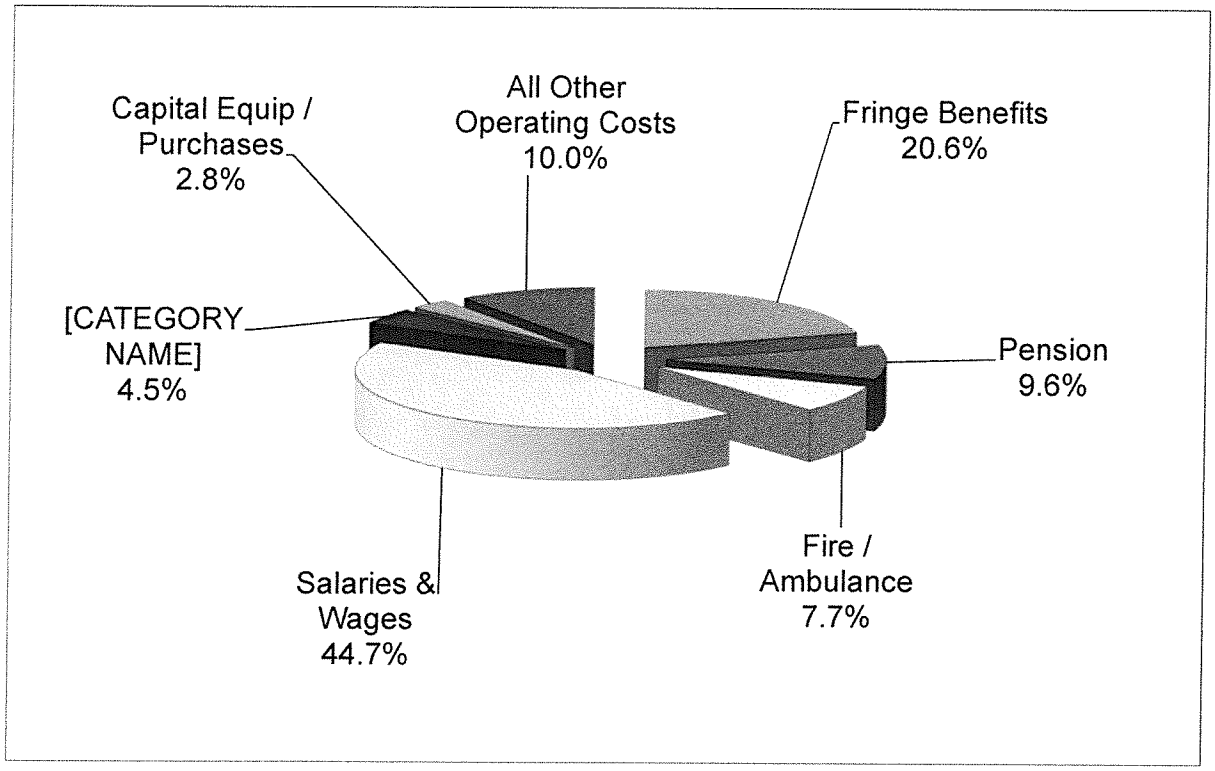
East Hempfield Township
2017 General Fund Expense Appropriations

	2017 Approved	Percent Of Budget
General Government	$ 2,715,069	26.5%
Planning and Development	664,601	6.5%
Police	4,799,388	46.8%
Finance	297,823	2.9%
Public Works	1,770,432	17.3%
Total	**$ 10,247,313**	**100%**



East Hempfield Township
2017 General Fund Expenses By Object

	2017 Approved	Percent Of Budget
Fringe Benefits	$ 2,108,000	20.6%
Pension	986,000	9.6%
Fire / Ambulance	793,000	7.7%
Salaries & Wages	4,582,000	44.7%
Professional Services	463,000	4.4%
Capital Equip / Purchases	292,000	2.8%
All Other Operating Costs	1,023,313	10.0%
Total	**$ 10,247,313**	**100%**



Operating Funds Capital Requests for 2017

Fund	Item		2017 Requested	
General	Copy Room Shelving		5,000	
		Administration	**5,000**	
General	Computer		1,500	
		Finance	**1,500**	
General	(2) SUV Vehicles @ $44,250		88,500	
	Speed timing Equipment		3,500	
	(2) Desktop Computers		2,500	
	(2) Laptop Computers		4,500	
	Body Armor (10)		10,000	
		Police	**109,000**	
General	Office Furniture		1,000	
		Planning	**1,000**	
General	2014 Dump Truck 5 year lease / purchase - year 5		41,325	
	Road Bank Mower 5 year lease / purchase - year 4		34,274	
	2015 Dump Truck 5 year lease / purchase - year 2		30,756	
	2016 Dump Truck 5 year lease / purchase - year 2		35,572	
	2017 Dump Truck 5 year lease / purchase - year 1		34,623	
		Public Works	**176,550**	
		General Fund Total		**291,550**
Trash	Street Sweeper 5 year lease / purchase - last quarterly payment		8,250	
	Other Equipment		11,750	
		Trash Fund Total		**20,000**
Golf	(62) Golf Carts 5 year lease / purchase - year 3		51,290	
	Carpet Pro Shop / Snack Bar		15,000	
	Range Ball Machine		7,500	
		Pro Shop	73,790	
Golf	(2) Greens Mowers and Sprayer 5 year lease / purchase - year 4		20,489	
	(3) Irrigation Controllers		10,000	
	Blower 3 year lease / purchase - year 2		2,513	
	(2) Rough Mowers 5 year lease / purchase - year 2		17,840	
		Maintenance	50,842	
Golf	Dishwasher - 5 year lease / purchase - year 5		2,450	
	(100) Banquet Chairs		9,500	
	Building Improvements		4,000	
		Banquet	15,950	
		Golf Fund Total		**140,582**

*** Existing Lease / Purchase Commitment**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 3,446,373**	**$ 3,652,563**	**$ 3,833,366**	**$ 4,265,512**	**$ 4,406,626**	**15%**
REVENUES							
GENERAL GOVERNMENT REVENUES							
REAL ESTATE TAXES							
01-401-3011	Real Estate Tax - Current Year	$ 2,363,355	$ 2,394,647	$ 2,416,000	$ 2,425,000	$ 2,436,000	
01-401-3012	Real Estate Tax - Prior Year	13,598	14,286	14,500	3,500	14,500	
01-401-3013	Real Estate Tax - Delinquent	33,711	38,430	34,000	30,000	30,000	
01-401-3016	Real Estate Tax - Interim	16,761	12,634	16,500	16,500	16,500	
	Total Real Estate Taxes	**$ 2,427,425**	**$ 2,459,998**	**$ 2,481,000**	**$ 2,475,000**	**$ 2,497,000**	**1%**
ACT 511 TAXES							
01-401-3101	Real Estate Transfer Tax	$ 552,656	$ 779,248	$ 600,000	$ 625,000	$ 625,000	
01-401-3102	Earned Income Tax - Current	3,808,694	3,962,309	3,851,000	3,971,000	4,000,000	
01-401-3105	Local Services Tax	982,100	1,014,220	1,020,000	1,030,000	1,030,000	
	Total Act 511 Taxes	**$ 5,343,450**	**$ 5,755,776**	**$ 5,471,000**	**$ 5,626,000**	**$ 5,655,000**	**3%**
PERMITS							
01-401-3218	Cable Television Franchise	$ 396,337	$ 420,317	$ 415,000	$ 440,000	$ 440,000	
01-430-3630	Road Opening Permits	6,475	8,105	8,000	8,000	8,000	
	Total Permits	**$ 402,812**	**$ 428,422**	**$ 423,000**	**$ 448,000**	**$ 448,000**	**6%**
INTEREST							
01-401-3410	Interest Earnings	$ 3,590	$ 3,058	$ 3,000	$ 3,800	$ 6,000	
	Total Interest	**$ 3,590**	**$ 3,058**	**$ 3,000**	**$ 3,800**	**$ 6,000**	**100%**
BUILDING INCOME							
01-401-3421	Rent of Land	$ 12,727	$ 13,937	$ 13,305	$ 13,305	$ 13,571	
01-401-3422	Rent of Bldgs	7,310	710	900	55	100	
01-401-3424	Rental of Pavilion	2,263	2,175	2,400	2,800	2,800	
	Total Rental Fees	**$ 22,300**	**$ 16,822**	**$ 16,605**	**$ 16,160**	**$ 16,471**	**-1%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
SHARED REVENUE							
01-401-3540	Reimbursement from FEMA	$ -	$ -	$ -	$ 96,455	$ -	
01-401-3550	Public Utility Realty Tax	9,960	9,543	9,543	9,676	9,676	
01-401-3555	State Aid / Pension	375,650	392,083	376,320	428,715	428,715	
01-401-3554	Alcoholic Beverage Licenses	5,100	5,400	4,800	4,800	4,800	
01-401-3557	Foreign Fire Premium Tax	205,377	201,612	201,612	200,792	200,792	
	Total Shared Revenue	**$ 596,087**	**$ 608,638**	**$ 592,275**	**$ 740,438**	**$ 643,983**	**9%**
OTHER GENERAL GOVERNMENT							
01-401-3583	Trash / Recycling Administration	$ 80,530	$ 85,871	$ 88,447	$ 88,528	$ 91,184	
01-401-3800	Miscelleneous Revenue	15,209	29,965	5,000	7,000	5,000	
01-401-3816	Non-Uniformed Employee Health Contributions	21,488	2,840	3,000	2,500	3,000	
01-401-3817	Reimbursements Insurances / Pension	61,766	20,780	30,000	37,000	31,000	
01-401-3872	Contributions Private Sources	3,800	5,660	2,830	10,330	2,830	
01-401-3910	Sale of General Fixed Assets	1,007	5,490	-	7,000	-	
01-410-3815	Police Employee Health Contributions	25,954	7,174	8,000	5,710	4,600	
	Total Other General Government	**$ 209,754**	**$ 157,780**	**$ 137,277**	**$ 158,068**	**$ 137,614**	**0%**
	Total General Government Revenues	**$ 9,005,418**	**$ 9,430,494**	**$ 9,124,157**	**$ 9,467,466**	**$ 9,404,068**	**3%**
PLANNING / DEVELOPMENT REVENUES							
01-414-3610	Subdivisions Permits & Fees	$ 32,130	$ 21,003	$ 20,000	$ 20,000	$ 20,000	
01-414-3611	Zoning Permits & Fees	32,605	40,287	32,000	32,000	32,000	
01-414-3612	Hearing Fees	11,150	10,100	9,000	12,000	10,000	
01-414-3613	Sale of Ordinances	123	246	200	25	25	
01-414-3625	Bldg Permits & Fees	530,223	515,714	350,000	350,000	350,000	
01-414-3626	Sewage Permits & Fees	1,320	2,510	2,000	1,000	1,000	
01-414-3628	Storm Water Permits & Fees	72,765	66,037	60,000	40,000	50,000	
01-414-3629	Storm Water Maintenance Fees	77,790	62,637	60,000	40,000	50,000	
	Total Planning / Development Revenues	**$ 758,106**	**$ 718,534**	**$ 533,200**	**$ 495,025**	**$ 513,025**	**-4%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
PUBLIC SAFETY							
01-410-3311	Vehicle Code Violations	$ 75,581	$ 69,187	$ 75,000	$ 75,000	$ 75,000	
01-410-3312	Fines - State & City	13,734	13,667	13,000	13,000	13,000	
01-410-3313	County Court Fines	18,177	10,849	12,500	10,000	12,500	
01-410-3510	Reimbursement - Bur of Justice	-	1,732	-	6,500	3,000	
01-410-3581	Reimbursement - Lancaster County (DTFO)	62,819	81,921	93,283	93,283	95,848	
01-410-3582	Reimbursement - School Resource	66,740	69,194	71,096	70,885	72,834	
01-410-3620	Sale of Copies - Reports	11,920	11,040	11,000	11,000	11,000	
01-410-3621	Security Permits & Violations	37,040	35,330	33,000	35,000	35,000	
01-410-3622	Special Police Services	13,703	13,684	12,000	12,000	12,000	
01-410-3623	Misc. Police Revenue	13,400	13,618	8,000	14,000	13,500	
01-410-3624	Stray Dog Fees	-	-	100	100	100	
01-410-3631	Parking Violations	1,600	1,585	1,800	1,800	1,800	
01-410-3871	Contribution K-9 Unit	45,620	23,871	1,000	1,000	1,000	
	Total Public Safety	**$ 360,334**	**$ 345,678**	**$ 331,779**	**$ 343,568**	**$ 346,583**	**4%**
	Total General Fund Revenues	**$ 10,123,858**	**$ 10,494,706**	**$ 9,989,136**	**$ 10,306,059**	**$ 10,263,676**	**3%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 APPROVED	PERCENT CHANGE
EXPENDITURES							
GENERAL GOVERNMENT							
01-401-4110	Salaries - Supervisors	$ 16,225	$ 16,500	$ 16,500	$ 16,500	$ 16,500	
01-401-4121	Salary - Manager	108,663	111,688	112,010	111,915	115,370	
01-401-4122	Salary - Asst. Manager	76,259	79,533	81,292	81,223	83,731	
01-401-4140	Salaries - Clerical / Other Staff	38,394	40,360	48,465	40,000	43,014	
	Salaries and Wages	**$ 239,541**	**$ 248,081**	**$ 258,267**	**$ 249,638**	**$ 258,615**	**0%**
01-401-4156	Health / Life / Disability Insurance	$ 53,548	$ 47,171	$ 58,897	$ 49,497	$ 60,323	
01-401-4161	FICA Medicare Taxes	18,149	18,714	19,758	19,097	19,784	
01-401-4162	SUI Taxes	2,370	1,737	1,406	1,220	1,443	
01-401-4165	Employee Benefits	9,381	10,201	23,000	4,000	15,000	
01-401-4166	Employee Tuition Reimbursement Expenses	-	-	-	-	5,000	
01-401-4460	Conventions & Meetings	2,302	1,304	3,000	3,000	3,000	
01-401-4465	Training & Development	1,131	2,642	3,000	800	3,000	
01-486-4354	Worker's Comp Insurance	121,144	119,704	125,690	160,625	165,444	
01-487-4163	Municipal Pension Obligation	501,959	737,143	930,859	930,859	949,696	
01-487-4164	Pension - Defined Contribution	11,976	14,471	25,380	25,380	36,450	
	Employee Benefits	**$ 721,960**	**$ 953,087**	**$ 1,190,990**	**$ 1,194,478**	**$ 1,259,140**	**6%**
01-401-4210	Office Materials & Supplies	$ 6,462	$ 9,764	$ 8,000	$ 6,000	$ 8,000	
01-401-4316	Codification Fees	20,751	6,191	6,000	3,700	15,000	
01-401-4325	Postage	10,956	11,954	12,000	8,000	15,000	
01-401-4341	Advertising	19,002	13,675	15,000	6,500	10,000	
01-401-4345	Newsletter	2,962	7,720	2,000	-	-	
01-401-4374	Maint. & Repairs	6,019	2,720	3,000	2,500	3,000	
01-401-4375	Computer Maintenance	19,039	20,081	20,000	18,000	20,000	
01-401-4386	Equipment Lease	3,468	3,293	2,500	2,100	2,500	
01-401-4420	Dues, Subscriptions & Memberships	4,826	5,861	5,500	2,500	5,000	
01-401-4490	General Expenses	61	347	1,000	220	-	
01-401-4741	Minor Equipment Purchases	1,836	105	2,000	2,000	5,000	
	Office Expenses	**$ 95,382**	**$ 81,711**	**$ 77,000**	**$ 51,520**	**$ 83,500**	**8%**
01-401-4312	Contracted Services	$ 12,593	$ 11,198	$ 10,000	$ 17,000	$ 10,000	
01-401-4313	Engineering Services	2,830	8,095	10,000	6,000	10,000	
01-401-4314	Legal Services	52,721	38,251	40,000	40,000	40,000	
01-401-4317	Stenographer's Fees	1,419	435	1,000	300	1,000	
	Professional Fees	**$ 69,563**	**$ 57,979**	**$ 61,000**	**$ 63,300**	**$ 61,000**	**0%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 APPROVED	PERCENT CHANGE
01-401-4321	Telephone	$ 8,672	$ 9,606	$ 9,000	$ 4,500	$ 5,000	
01-401-4322	Internet Service	1,489	1,724	1,600	1,600	1,800	
01-401-4323	Web Site Development	840	-	-	-	-	
	Communication	**$ 11,001**	**$ 11,330**	**$ 10,600**	**$ 6,100**	**$ 6,800**	**-36%**
01-401-4231	**Vehicle Expenses**	**$ 6,497**	**$ 5,964**	**$ 9,000**	**$ 3,700**	**$ 5,000**	**-44%**
01-401-4352	Insurance & Bonding	$ 2,115	$ -	$ 1,100	$ 1,026	$ 1,200	
01-486-4353	Liability / Casualty / Property / Equipment	138,123	141,622	139,050	140,000	144,200	
	Insurance & Bonding	**$ 140,238**	**$ 141,622**	**$ 140,150**	**$ 141,026**	**$ 145,400**	**4%**
01-401-4430	**Real Estate Taxes**	**$ 17,836**	**$ 17,692**	**$ 17,692**	**$ 17,954**	**$ 17,954**	**1%**
01-411-4542	Foreign Fire Insurance	$ 205,377	$ 201,612	$ 201,612	$ 200,792	$ 200,792	
01-411-4927	Fire Services - Equip./Bld. Loans & Operating Assist	500,000	500,000	450,000	450,000	575,000	
01-412-4543	Contribution - Ambulance Association	9,500	12,000	12,000	12,000	13,000	
01-415-4500	Emergency Management Contributions	-	-	4,000	2,000	4,000	
	Contributions - Fire & Rescue	**$ 714,877**	**$ 713,612**	**$ 667,612**	**$ 664,792**	**$ 792,792**	**19%**
01-401-4521	Contributions - HARC	$ 50,888	$ 49,868	$ 49,868	$ 49,868	$ 49,868	
01-401-4523	A. Herr Farm Inprovements	10,000	14,000	14,000	14,000	14,000	
01-401-4491	Amos Herr Day Celebration	2,000	2,000	2,000	2,000	2,000	
01-456-4522	Contributions - Libraries	12,000	12,000	13,000	13,000	14,000	
	Contributions - Recreation / Culture	**$ 74,888**	**$ 77,868**	**$ 78,868**	**$ 78,868**	**$ 79,868**	**1%**
01-401-4740	**Equipment Purchases**	**$ 5,134**	**$ 10,169**	**$ 46,000**	**$ 41,000**	**$ 5,000**	**-89%**
	Total General Government	**$ 2,096,917**	**$ 2,319,115**	**$ 2,557,178**	**$ 2,512,375**	**$ 2,715,069**	**6%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
FINANCE							
01-402-4123	Salary - Finance Director	$ 73,753	$ 75,806	$ 76,024	$ 76,260	$ 78,305	
01-402-4140	Salary - Bookkeepers	88,664	93,356	94,341	94,569	97,179	
01-402-4141	Bookkeeper OT	-	6,534	750	750	750	
	Salaries & Wages	**$ 162,417**	**$ 175,696**	**$ 171,115**	**$ 171,580**	**$ 176,235**	**3%**
01-402-4156	Health / Life / Disability Insurance	$ 53,036	$ 46,922	$ 58,410	$ 48,720	$ 59,974	
01-402-4161	FICA Medicare Taxes	12,248	13,188	13,090	13,126	13,482	
01-402-4162	SUI Taxes	1,903	1,422	1,055	1,055	1,082	
01-402-4465	Training & Development	-	75	1,000	250	1,000	
	Employee Benefits	**$ 67,187**	**$ 61,606**	**$ 73,555**	**$ 63,151**	**$ 75,538**	**3%**
01-402-4310	Payroll Services	$ 5,926	$ 6,001	$ 6,500	$ 6,500	$ 7,000	
01-402-4374	Maintenance & Repairs	24	464	1,000	500	1,000	
01-402-4375	Computer Maintenance	3,941	22,221	14,000	12,000	15,000	
	Office Expenses	**$ 9,891**	**$ 28,686**	**$ 21,500**	**$ 19,000**	**$ 23,000**	**7%**
01-402-4311	Auditing Services	$ 45,761	$ 12,750	$ 19,500	$ 18,500	$ 21,550	
	Professional Fees	**$ 45,761**	**$ 12,750**	**$ 19,500**	**$ 18,500**	**$ 21,550**	**11%**
01-402-4740	**Equipment**	**$ 1,225**	**$ -**	**$ -**	**$ 1,000**	**$ 1,500**	**n/a**
	Total Finance	**$ 286,481**	**$ 278,739**	**$ 285,670**	**$ 273,230**	**$ 297,823**	**4%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
POLICE							
01-410-4124	Salary - Chief	$ 104,276	$ 109,071	$ 110,485	$ 110,866	$ 114,108	
01-410-4131	Salaries - Lieutenants	190,467	192,960	194,539	194,383	199,155	
01-410-4132	Salaries - Sergeants	403,454	441,012	447,160	449,157	459,250	
01-410-4133	Salaries - Detectives	209,314	172,373	261,024	173,606	267,948	
01-410-4134	Salaries - Patrolman	1,548,189	1,590,910	1,679,228	1,691,098	1,772,212	
01-410-4143	Police Overtime	185,248	188,641	180,000	170,000	180,000	
	Salaries - Uniformed Officers	**$ 2,640,948**	**$ 2,694,967**	**$ 2,872,436**	**$ 2,789,111**	**$ 2,992,673**	**4%**
01-410-4140	Wages- Police Civilians	$ 137,280	$ 152,999	$ 154,868	$ 151,437	$ 153,374	
01-410-4141	Police Clerk & Dispatcher OT	1,416	189	1,000	500	1,000	
	Salaries and Wages	**$ 138,696**	**$ 153,188**	**$ 155,868**	**$ 151,937**	**$ 154,374**	**-1%**
01-410-4156	Health / Life / Disability Insurance	$ 647,355	$ 514,447	$ 707,486	$ 556,091	$ 724,580	
01-410-4157	Post Retirement Benefits - Current Retirees	164,038	184,917	188,000	186,169	200,000	
01-410-4161	FICA Medicare Taxes	208,451	214,776	231,665	224,990	240,749	
01-410-4162	SUI Taxes	25,225	18,378	13,357	13,357	13,709	
01-410-4191	Uniform Allowance	12,738	67	-	-	-	
01-410-4192	Uniform Maint. & Upkeep	9,350	9,436	7,000	7,000	7,000	
01-410-4195	Employee Expenses	9,311	11,715	8,000	10,000	25,000	
01-410-4465	Training & Development	14,128	15,832	18,000	16,000	16,000	
01-487-4166	Future Post Employment Benefit Expense	300,000	100,000	-	-	-	
01-487-4168	Post Retirement Health Funding - HRAs	15,750	20,250	27,000	30,000	36,000	
	Employee Benefits	**$ 1,406,346**	**$ 1,089,818**	**$ 1,200,508**	**$ 1,043,607**	**$ 1,263,038**	**5%**
01-410-4210	Office Materials & Supplies	$ 5,989	$ 9,106	$ 10,000	$ 10,000	$ 10,000	
01-410-4342	Printing	1,159	1,197	1,000	1,000	1,000	
01-410-4374	Office Maintenance & Repairs	1,148	1,635	1,500	1,500	1,500	
01-410-4375	Computer Maintenance / Technology	8,967	11,211	12,500	12,500	29,700	
01-410-4386	Equipment Lease	2,136	1,938	2,200	2,200	2,200	
01-410-4420	Dues, Subscriptions, & Memberships	5,749	4,081	6,000	5,500	5,500	
01-410-4490	General Expenses	128	185	1,000	500	1,000	
	Office Expenses	**$ 25,276**	**$ 29,353**	**$ 34,200**	**$ 33,200**	**$ 50,900**	**49%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
01-410-4314	**Legal Services / Consulting Fees**	**$ 26,792**	**$ 14,895**	**$ 20,000**	**$ 16,000**	**$ 45,000**	**125%**
01-410-4321	Telephone	$ 13,147	$ 13,663	$ 15,000	$ 10,000	$ 10,000	
01-410-4322	Police Computer Line	7,097	7,030	7,000	7,200	7,500	
01-410-4327	Radio Maintenance	1,434	-	3,000	-	3,000	
	Communication	**$ 21,678**	**$ 20,693**	**$ 25,000**	**$ 17,200**	**$ 20,500**	**-18%**
01-410-4231	Vehicle Fuel	$ 87,975	$ 52,952	$ 85,000	$ 38,000	$ 55,000	
01-410-4251	Vehicle Maintenance	27,337	28,420	30,000	27,000	30,000	
	Vehicle Expenses	**$ 115,312**	**$ 81,372**	**$ 115,000**	**$ 65,000**	**$ 85,000**	**-26%**
01-410-4242	Guns / Ammunition	$ 8,916	$ 9,968	$ 10,000	$ 10,000	$ 10,000	
01-410-4252	Calibrations & Repairs	2,160	2,078	3,000	3,000	3,200	
01-410-4260	Minor Equipment Purchases	8,234	11,655	13,000	8,000	13,000	
01-410-4269	K-9 Maintenance & Training	3,124	2,401	4,800	4,000	4,800	
01-410-4318	Forensic Testing	7,323	6,691	7,000	9,000	9,000	
	Repairs, Maintenance & Supplies	**$ 29,757**	**$ 32,793**	**$ 37,800**	**$ 34,000**	**$ 40,000**	**6%**
01-410-4520	Dog Law Enforcement	$ 1,800	$ 1,720	$ 5,000	$ 3,000	$ 3,000	
01-410-4532	Contribution Drug Task Force	23,522	23,522	23,522	23,522	29,403	
01-410-4533	Promotional Materials	1,154	1,834	2,000	2,000	1,500	
	Contributions - Intergovernmental	**$ 26,476**	**$ 27,076**	**$ 30,522**	**$ 28,522**	**$ 33,903**	**11%**
01-410-4740	Equipment Purchases	$ 92,370	$ 101,919	$ 172,000	$ 170,000	$ 109,000	
01-410-4745	K-9 Equipment / Other Projects	4,383	7,230	-	5,000	5,000	
	Capital Purchases	**$ 96,753**	**$ 109,149**	**$ 172,000**	**$ 175,000**	**$ 114,000**	**-34%**
	Total Police	**$ 4,528,034**	**$ 4,253,304**	**$ 4,663,335**	**$ 4,353,577**	**$ 4,799,388**	**3%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 APPROVED	PERCENT CHANGE
PLANNING AND DEVELOPMENT							
01-414-4110	Comp-Zoning Hearing Board	$ 1,225	$ 904	$ 1,225	$ 1,225	$ 1,225	
01-414-4125	Salary - Planning Director	65,963	71,953	73,544	73,732	75,750	
01-414-4140	Salaries - Planning Staff	212,292	220,288	225,974	225,780	232,753	
01-414-4141	Wages - OT	2,156	1,134	1,000	1,000	1,000	
	Salaries & Wages	**$ 281,636**	**$ 294,279**	**$ 301,743**	**$ 301,737**	**$ 310,728**	**3%**
01-414-4156	Health / Life / Disability Insurance	$ 93,850	$ 85,523	$ 106,443	$ 88,956	$ 109,349	
01-414-4161	FICA Medicare Taxes	21,224	22,106	23,083	23,083	23,771	
01-414-4162	SUI Taxes	2,737	2,366	1,758	1,758	1,804	
01-414-4465	Training & Development	2,395	1,221	4,800	2,500	4,800	
	Employee Benefits	**$ 120,206**	**$ 111,216**	**$ 136,084**	**$ 116,297**	**$ 139,723**	**3%**
01-414-4341	Advertising	$ 4,342	$ 3,505	$ 4,000	$ 4,000	$ 4,000	
01-414-4342	Printing	330	-	500	250	250	
01-414-4375	Planning Computer Support	1,100	17,698	5,000	5,000	21,000	
01-414-4420	Dues, Subscriptions, & Memberships	934	1,229	1,500	1,000	1,250	
01-414-4490	General Expenses	561	1,906	1,000	1,500	1,500	
	Office Expenses	**$ 7,267**	**$ 24,338**	**$ 12,000**	**$ 11,750**	**$ 28,000**	**133%**
01-414-4321	**Telephones**	**$ 2,843**	**$ 3,078**	**$ 3,000**	**$ 3,150**	**$ 3,150**	**5%**
01-414-4310	Third Party Consultants / Inspection Fees	$ 43,851	$ 17,896	$ 20,000	$ 8,000	$ 15,000	
01-414-4313	Engineering Fees	8,281	8,431	7,500	7,500	7,500	
01-414-4314	Legal Services - Planning	7,399	8,108	10,000	10,000	10,000	
01-414-4315	Legal Services - Zoning	52,716	28,235	35,000	30,000	35,000	
01-414-4317	Stenographer's Fees	2,044	1,743	2,500	2,500	2,500	
01-414-4324	Storm Water / MS4	44,137	72,058	65,000	65,000	110,000	
01-414-4326	SEO Review / Inspection	2,769	2,384	2,000	2,000	2,000	
01-414-4328	Ordinances Updates	9,657	-	-	-	-	
	Professional Fees	**$ 170,854**	**$ 138,855**	**$ 142,000**	**$ 125,000**	**$ 182,000**	**28%**
01-414-4740	**Equipment Purchases**	**$ 8,853**	**$ 26,581**	**$ 25,000**	**$ 24,927**	**$ 1,000**	**-96%**
	Total Planning and Development	**$ 591,659**	**$ 598,347**	**$ 619,827**	**$ 582,861**	**$ 664,601**	**7%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
PUBLIC WORKS							
01-430-4126	Salary - Public Works Director	$ 75,785	$ 78,198	$ 79,621	$ 79,800	$ 82,009	
01-430-4140	Wages - Public Works Staff	470,229	470,806	486,757	484,993	571,164	
01-430-4141	Public Works OT	28,890	34,647	30,000	28,000	36,000	
	Salaries & Wages	**$ 574,904**	**$ 583,651**	**$ 596,378**	**$ 592,793**	**$ 689,173**	**16%**
01-430-4156	Health / Life / Disability Insurance	$ 227,740	$ 181,445	$ 232,563	$ 206,207	$ 290,417	
01-430-4161	FICA Medicare Taxes	43,242	43,982	45,623	45,349	52,722	
01-430-4162	SUI Taxes	7,971	5,375	3,867	4,600	4,690	
01-430-4191	Uniforms / Shoes	5,840	4,694	6,200	5,800	7,000	
01-430-4465	Training & Development	833	598	750	750	750	
	Employee Benefits	**$ 285,626**	**$ 236,094**	**$ 289,002**	**$ 262,706**	**$ 355,579**	**23%**
01-430-4341	Advertising & Printing	$ -	$ -	$ 1,000	$ 750	$ 1,000	
01-430-4367	PA One Call Fees	1,054	1,412	1,200	1,000	1,200	
01-430-4375	Highways Computers	368	205	500	350	500	
01-430-4420	Dues, Subscriptions & Memberships	90	-	500	500	500	
01-430-4421	Licenses & Fees	20	30	250	230	250	
	Office Expenses	**$ 1,532**	**$ 1,647**	**$ 3,450**	**$ 2,830**	**$ 3,450**	**0%**
01-430-4130	Public Works Temporary Help	$ 291	$ -	$ 2,500	$ -	$ 2,500	
01-430-4312	Contracted Services - Parks Mowing	44,835	43,949	42,000	43,500	45,000	
01-430-4313	Engineers / Other Contracted Services	1,440	180	5,000	-	5,000	
01-432-4312	Contractors - Snow Removal	106,415	98,984	100,000	96,500	100,000	
	Professional / Contractors Fees	**$ 152,981**	**$ 143,113**	**$ 149,500**	**$ 140,000**	**$ 152,500**	**2%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
01-430-4321	Telephone	$ 6,453	$ 7,725	$ 7,200	$ 6,200	$ 6,200	
01-430-4327	Radio Maintenance	177	400	1,000	300	1,000	
	Communications	**$ 6,630**	**$ 8,125**	**$ 8,200**	**$ 6,500**	**$ 7,200**	**-12%**
01-430-4231	Vehicle Fuel	$ 30,545	$ 35,120	$ 35,000	$ 17,000	$ 25,000	
01-430-4251	Vehicle Maintenance & Repair	43,951	48,971	40,000	46,000	48,000	
	Vehicle Expenses	**$ 74,496**	**$ 84,091**	**$ 75,000**	**$ 63,000**	**$ 73,000**	**-3%**
01-430-4361	**Utilities**	**$ 45,221**	**$ 41,051**	**$ 43,600**	**$ 42,500**	**$ 43,600**	**0%**
01-430-4213	Materials & Supplies	$ 20,919	$ 16,327	$ 22,500	$ 18,500	$ 22,500	
01-430-4245	Highway Materials	59,458	60,195	65,000	58,000	65,000	
01-430-4249	Road Salt	91,545	102,427	90,000	46,475	90,000	
01-430-4260	Minor Equipment Purchases	9,882	9,160	14,500	14,819	14,880	
01-430-4373	Janitorial Services - Township Buildings	4,885	13,354	16,000	13,605	16,000	
01-430-4374	Maintenance & Repair - Township Buildings	65,938	48,444	50,000	35,000	50,000	
01-430-4490	General Expenses	501	200	1,700	1,000	1,000	
01-432-4251	Snow Removal - Repairs	2,662	7,720	10,000	6,500	10,000	
	Repairs, Maintenance & Supplies	**$ 255,790**	**$ 257,827**	**$ 269,700**	**$ 193,899**	**$ 269,380**	**0%**
01-430-4740	**Equipment Purchases**	**$ 77,397**	**$ 76,654**	**$ 141,500**	**$ 188,672**	**$ 176,550**	**25%**
	Total Public Works	**$ 1,474,577**	**$ 1,432,253**	**$ 1,576,330**	**$ 1,492,900**	**$ 1,770,432**	**12%**

EAST HEMPFIELD TOWNSHIP
GENERAL FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 APPROVED	PERCENT CHANGE
	TOTAL GENERAL FUND EXPENSES	**$ 8,977,668**	**$ 8,881,758**	**$ 9,702,340**	**$ 9,214,944**	**$ 10,247,313**	**5.6%**
	Net Surplus / (Deficit)	**$ 1,146,190**	**$ 1,612,949**	**$ 286,796**	**$ 1,091,115**	**$ 16,362**	**-94%**
	Gross Ending Cash & Investments	**$ 4,592,563**	**$ 5,265,512**	**$ 4,120,161**	**$ 5,356,626**	**$ 4,422,988**	**7%**
01-401-4925	**Transfers to Capital Reserve Fund**	$ 800,000	$ 800,000	$ 800,000	$ 800,000	$ 900,000	
01-401-4929	**Transfers to Golf Course Fund**	140,000	200,000	150,000	150,000	125,000	
	Net Ending Cash & Investments	**$ 3,652,563**	**$ 4,265,512**	**$ 3,170,161**	**$ 4,406,626**	**$ 3,397,988**	**7%**

East Hempfield Township

General Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Growth Assumptions
1	Opening Fund Balance	$ 1,960	$ 3,444	$ 3,446	$ 3,652	$ 4,266	$ 4,407	$ 3,398	$ 3,368	$ 3,198	
	Revenues										
2	Base Real Estate Tax Millage	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	
3	Yearly New Millage Required	-	-	-	-	-	-	-	-	-	
4	Total Real Estate Tax Millage	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	1.12	
	Average Residential Tax Increase:										
5	*Home assessed @ 194,402 for 2017*	$ -	$ -		$ -	$ -	$ -	$ -	$ -	$ -	
6	Real Estate Taxes	$ 2,408	$ 2,399	$ 2,427	$ 2,460	$ 2,475	$ 2,497	$ 2,534	$ 2,572	$ 2,611	*1.5 % natural growth*
7	Earned Income Taxes	3,646	3,499	3,809	3,962	3,971	4,000	4,040	4,080	4,121	*1% growth*
8	Realty Transfer Taxes	705	601	553	779	625	625	625	625	625	
9	Local Services Tax	1,014	942	982	1,014	1,030	1,030	1,035	1,040	1,045	
10	Cable TV Franchise Fees	354	373	396	420	440	440	451	462	474	*2.5% natural growth*
11	Departmental Earnings - Police	236	267	360	346	344	347	354	361	368	*2.0% growth*
12	Departmental Earnings - Plan / Zoning / Engineering	706	526	758	719	495	513	535	535	535	
13	State Pension Aid	340	381	376	392	429	429	429	429	429	
14	Gifts and Intergov't Revenues	217	314	220	217	311	215	220	220	220	*includes volunteer fire funds- pass thru to fire depts*
15	Other Revenues	264	277	243	186	186	167	180	180	180	*includes interest,rentals,trash admin fees etc.*
16	**Total Revenues**	**$ 9,890**	**$ 9,579**	**$ 10,124**	**$ 10,495**	**$ 10,306**	**$ 10,263**	**$ 10,403**	**$ 10,505**	**$ 10,608**	
17	***Overall Growth Rate***	***-2.7%***	***-3.1%***	***5.7%***	***3.7%***	***-1.8%***	***-0.4%***	***1.4%***	***1.0%***	***1.0%***	
	Expenditures										
18	Police Dept. - Labor Costs	$ 2,504	$ 2,550	$ 2,641	$ 2,695	$ 2,789	$ 2,993	$ 3,090	$ 3,191	$ 3,294	*(34 FT)*
											total 3.25% including step / longevity increases - out years
19	Public Works Dept. - Labor Costs	538	544	575	584	593	689	703	717	731	*(13 FT) positions, 2% annually*
20	General Government - Labor Costs	806	784	823	871	876	900	918	936	955	*(15 FT) positions, 2% annually*
21	Fringe Benefits	1,745	1,757	1,787	1,601	1,724	2,108	2,171	2,236	2,303	*health plan in transition, striving for cost savings or stability*
22	Police Post Retirement Health	100	300	300	100	-	-	50	50	50	
23	Pension Contributions	425	510	514	751	956	986	1,025	1,067	1,110	*5% annual growth (plus $200K annually for Police)*
24	Contributions Fire and Rescue	777	802	715	714	665	793	600	600	600	*anticipated new operating / capital item commitments*
25	Professional Services (Legal,Accounting, Engineers)	371	356	467	368	363	463	425	425	425	*annual needs*
26	Liability Insurances	127	131	140	142	141	145	149	154	158	*3% annually*
27	Hwy Street Maintenance	64	148	185	196	144	202	208	214	221	*3% annual growth*
28	Buildings Maintenance / Utilities	80	82	116	103	93	111	114	118	121	*3% annual growth*
29	Vehicle Maintenance	204	192	196	171	132	163	168	173	178	*3% annual growth*
30	Contributions Recreation / Culture	71	74	75	78	79	80	82	85	87	*3% annual growth*
31	Capital Items	220	208	189	223	430	292	300	300	300	*annual effort for equipment*
32	All Other Operating Costs	259	239	255	284	230	322	328	335	342	*2% annual growth*
33	**Total Expenditures**	**$ 8,291**	**$ 8,677**	**$ 8,978**	**$ 8,881**	**$ 9,215**	**$ 10,247**	**$ 10,333**	**$ 10,601**	**$ 10,877**	
34	***Overall Growth Rate***	***-9.9%***	***4.7%***	***3.5%***	***-1.1%***	***3.8%***	***11.2%***	***0.8%***	***2.6%***	***2.6%***	
35	***Net Income (Loss)***	**$ 1,599**	**$ 902**	**$ 1,146**	**$ 1,614**	**$ 1,091**	**$ 16**	**$ 70**	**$ (95)**	**$ (268)**	
36	***Transfers Out***	**$ (115)**	**$ (900)**	**$ (940)**	**$ (1,000)**	**$ (950)**	**$ (1,025)**	**$ (100)**	**$ (75)**	**$ (50)**	
37	***Cash Position Change***	**$ 1,484**	**$ 2**	**$ 206**	**$ 614**	**$ 141**	**$ (1,009)**	**$ (30)**	**$ (170)**	**$ (318)**	
38	***Ending Fund Balance***	**$ 3,444**	**$ 3,446**	**$ 3,652**	**$ 4,266**	**$ 4,407**	**$ 3,398**	**$ 3,368**	**$ 3,198**	**$ 2,880**	
39	***Suggested Unappropriated Balance***	**$ 1,382**	**$ 1,446**	**$ 1,496**	**$ 1,480**	**$ 1,536**	**$ 1,708**	**$ 1,722**	**$ 1,767**	**$ 1,813**	*2 Month's Operating Costs*
40	***Total Excess (Shortfall)***	**$ 2,062**	**$ 2,000**	**$ 2,156**	**$ 2,786**	**$ 2,871**	**$ 1,690**	**$ 1,646**	**$ 1,431**	**$ 1,067**	

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 3,486**	**$ (60,007)**	**$ 935**	**$ 42,418**	**$ 26,159**	**2698%**
REVENUES							
GOLF COURSE OPERATIONS							
09-451-3667	Golf Lessons	$ -	$ 17,809	$ 19,500	$ 23,000	$ 28,000	
09-451-3668	Handicap Fees	-	2,387	3,500	2,387	3,000	
09-451-3669	Club Repair	-	989	850	860	875	
09-451-3670	Greens Fees	511,946	528,917	548,500	562,250	558,500	
09-451-3671	Driving Range	-	-	44,500	-	44,500	
09-451-3672	Rentals - Power Carts	178,796	179,880	174,250	184,450	185,125	
09-451-3673	Rentals - Clubs	907	767	1,000	1,045	1,100	
09-451-3674	Rentals - Pull Carts	1,842	1,361	2,000	2,030	2,050	
09-451-3675	Season Passes	24,165	19,245	25,000	22,334	26,250	
09-451-3676	Golf Course Booklets	24,915	23,670	32,000	10,245	12,000	
09-451-3677	Pro Shop Sales	-	39,457	52,500	52,675	53,250	
09-451-3800	Miscellaneous Revenue	16,289	446	500	505	500	
09-451-3816	Non-Uniformed Employee Health Contrib.	3,924	3,510	3,500	5,400	2,800	
	Total Golf Course Operations	**$ 762,784**	**$ 818,438**	**$ 907,600**	**$ 867,181**	**$ 917,950**	**1%**
SNACK BAR / BANQUET							
09-459-3680	Vending Sales	$ 11,214	$ 11,778	$ 13,000	$ 11,950	$ 13,000	
09-459-3681	Food Sales - Snack Bar	23,444	25,190	25,000	26,250	26,500	
09-459-3682	Beverage Sales - Snack Bar	5,931	6,858	6,500	6,625	6,500	
09-459-3683	Beer Sales - Snack Bar	32,842	36,097	35,000	35,125	36,000	
09-459-3684	Snack Sales - Snack Bar	6,567	5,954	7,500	7,485	7,500	
09-459-3685	Bar Revenues	16,119	19,806	16,000	16,025	16,000	
09-459-3687	Bar Tending Fees	100	2,600	2,500	2,455	2,500	
09-459-3688	Banquet Rentals	28,924	37,345	37,000	36,925	37,000	
	Total Snack Bar / Banquet	**$ 125,141**	**$ 145,628**	**$ 142,500**	**$ 142,840**	**$ 145,000**	**2%**
	Total Revenues	**$ 887,925**	**$ 964,066**	**$ 1,050,100**	**$ 1,010,021**	**$ 1,062,950**	**1%**

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
EXPENDITURES							
GOLF COURSE OPERATIONS							
09-451-4127	Salary - General Manager	$ -	$ 63,469	$ 66,625	$ 66,568	$ 68,624	
09-451-4129	Salary - Golf Pro	64,574	-	-	-	-	
09-451-4140	Wages - Golf Pro Shop	53,008	44,222	40,000	44,000	44,000	
09-451-4144	Salary - Food & Beverage Manager	19,089	19,620	19,482	19,660	20,066	
09-451-4148	Wages - Golf Instructor	-	35,324	42,915	46,074	51,326	
	Salaries & Wages	**$ 136,671**	**$ 162,635**	**$ 169,022**	**$ 176,302**	**$ 184,016**	**9%**
09-451-4156	Health / Life / Disability Ins.	$ 25,194	$ 29,768	$ 46,628	$ 39,813	$ 48,645	
09-451-4161	FICA Medicare Taxes	10,386	12,247	12,930	13,487	14,077	
09-451-4162	SUI Tax	4,049	3,490	2,535	2,535	2,535	
09-451-4191	Golf Uniforms	247	45	1,000	-	500	
09-451-4465	Golf Training	-	69	250	35	200	
	Employee Benefits	**$ 39,876**	**$ 45,619**	**$ 63,343**	**$ 55,870**	**$ 65,957**	**4%**
09-451-4213	Golf Material & Supply	$ 2,005	$ 3,858	$ 2,000	$ 2,175	$ 2,200	
09-451-4341	Golf Advertising	10,026	6,110	7,500	6,500	6,500	
09-451-4342	Golf Printing	620	4,833	4,200	510	600	
09-451-4375	Computer Maintenance	1,440	3,492	2,000	1,855	2,000	
09-451-4420	Golf Memberships and Dues	1,752	2,159	2,000	4,125	4,200	
09-451-4490	Golf General Expense	14,123	17,052	14,000	19,000	16,000	
	Office Expense	**$ 29,966**	**$ 37,504**	**$ 31,700**	**$ 34,165**	**$ 31,500**	**-1%**

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
09-451-4312	Contracted Golf Services	$ 1,576	$ 6,013	$ -	$ -	$ -	
09-451-4314	Golf Legal Services	362	816	-	293	-	
09-451-4373	Janitorial Services	2,153	3,682	3,500	3,425	3,500	
09-451-4384	Rental of Golf Carts	500	612	615	1,185	1,200	
09-451-4454	Golf Security	1,852	1,271	2,000	195	2,000	
	Professional Fees / Contracted Services	**$ 6,443**	**$ 12,394**	**$ 6,115**	**$ 5,098**	**$ 6,700**	**10%**
09-451-4321	Golf Telephone / Internet	$ 3,878	$ 5,199	$ 4,250	$ 4,250	$ 4,250	
	Communication	**$ 3,878**	**$ 5,199**	**$ 4,250**	**$ 4,250**	**$ 4,250**	**0%**
09-451-4361	**Golf Utilites**	**$ 19,018**	**$ 19,286**	**$ 19,000**	**$ 22,000**	**$ 19,000**	**0%**
09-451-4225	Pro Shop Purchases for Resale	$ -	$ 35,928	$ 37,000	$ 32,450	$ 35,000	
09-451-4251	Equipment Maintenance & Repairs	538	292	1,500	895	1,500	
09-451-4253	Bldg. Maintenace Material & Supply	446	1,956	2,000	1,255	2,000	
	Repairs, Maintenance, and Supplies	**$ 984**	**$ 38,176**	**$ 40,500**	**$ 34,600**	**$ 38,500**	**-5%**
09-451-4740	Golf Equipment Purchase	$ 3,484	$ 51,684	$ 126,290	$ 126,290	$ 73,790	
	Capital Expenditures	**$ 3,484**	**$ 51,684**	**$ 126,290**	**$ 126,290**	**$ 73,790**	**-42%**
	Total Golf Course Operations	**$ 240,320**	**$ 372,497**	**$ 460,220**	**$ 458,575**	**$ 423,713**	**-8%**

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
GOLF COURSE MAINTENANCE							
09-452-4128	Salary - Greens Super	$ 77,736	$ 65,020	$ 54,325	$ 55,074	$ 55,955	
09-452-4140	Fulltime Maintenance Staff	111,780	74,160	75,174	79,000	77,769	
09-452-4141	Greens OT	6,793	3,188	2,500	4,500	4,500	
09-452-4147	Part Time Maintenance Staff	52,517	67,005	64,000	56,500	60,000	
	Salaries & Wages	**$ 248,826**	**$ 209,373**	**$ 195,999**	**$ 195,074**	**$ 198,224**	**1%**
09-452-4156	Health / Life / Disability Ins.	$ 62,145	$ 15,994	$ 39,778	$ 31,486	$ 43,620	
09-452-4161	FICA Medicare Taxes	18,845	16,008	14,994	14,923	15,164	
09-452-4162	SUI Tax	5,389	4,951	3,423	3,000	3,000	
09-452-4191	Golf Maintenance Uniforms & Shoes	3,165	3,808	2,500	2,500	2,500	
09-452-4465	Golf Training	95	246	1,000	1,000	1,500	
	Employee Benefits	**$ 89,639**	**$ 41,007**	**$ 61,695**	**$ 52,909**	**$ 65,784**	**7%**
09-452-4321	Golf Maintenance Telephone	$ 2,513	$ 2,761	$ 2,500	$ 2,500	$ 2,500	
	Communication	**$ 2,513**	**$ 2,761**	**$ 2,500**	**$ 2,500**	**$ 2,500**	**0%**
09-452-4361	**Golf Maintenance Utilites**	**$ 10,466**	**$ 10,630**	**$ 10,500**	**$ 10,500**	**$ 10,500**	**0%**
09-452-4221	Fertilizer / Chemicals	$ 87,770	$ 81,364	$ 79,500	$ 79,500	$ 79,500	
09-452-4222	Landscaping	3,365	3,732	3,600	3,600	3,600	
09-452-4223	Sand	-	4,998	5,000	5,000	5,000	
09-452-4224	Seed	4,900	3,517	3,500	6,188	5,000	
09-452-4231	Gasoline	14,433	8,484	12,000	8,450	10,000	
09-452-4251	Golf Equipment - Maintenance	19,387	25,365	28,000	27,450	28,000	
09-452-4255	Golf Cart Maintenance & Repair	5,993	423	2,000	2,600	2,500	
09-452-4371	Golf Course Maintenance	48,351	36,628	25,500	29,450	25,500	
09-452-4421	Golf Maintenance Licenses	231	570	500	375	1,000	
	Repairs, Maintenance, and Supplies	**$ 184,430**	**$ 165,081**	**$ 159,600**	**$ 162,613**	**$ 160,100**	**0%**
09-452-4740	Golf Maintenance Equipment Purchases	43,282	20,759	53,835	53,835	50,842	
	Capital Expenditures	**$ 43,282**	**$ 20,759**	**$ 53,835**	**$ 53,835**	**$ 50,842**	**-6%**
	Total Golf Maintenance	**$ 579,156**	**$ 449,611**	**$ 484,129**	**$ 477,431**	**$ 487,950**	**1%**

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
SNACK BAR / BANQUET							
09-459-4140	Wages - Snack Bar	$ 28,449	$ 28,950	$ 30,000	$ 30,000	$ 30,000	
09-459-4145	Salary - Food & Beverage Manager Snack Bar	19,089	19,620	19,482	19,660	20,066	
09-459-4146	Salary - Food & Beverage Manager Banquet	19,095	19,626	20,072	19,665	20,674	
	Salaries & Wages	**$ 66,633**	**$ 68,196**	**$ 69,554**	**$ 69,325**	**$ 70,741**	**2%**
09-459-4156	Health / Life / Disability Ins.	$ 6,036	$ 5,496	$ 6,813	$ 5,625	$ 6,977	
09-459-4161	FICA Medicare Taxes	5,064	5,158	5,321	5,303	5,412	
09-459-4162	SUI Tax	2,390	1,893	1,647	1,500	1,500	
	Employee Benefits	**$ 13,490**	**$ 12,547**	**$ 13,781**	**$ 12,428**	**$ 13,889**	**1%**
09-459-4341	Banquet Advertising	$ 15,619	$ 9,844	$ 8,000	$ 8,000	$ 7,500	
09-459-4421	Snack / Banquet License & Fees	812	302	850	962	975	
	Office Expense	**$ 16,431**	**$ 10,146**	**$ 8,850**	**$ 8,962**	**$ 8,475**	**-4%**
09-459-4321	**Snack Bar Telephone**	**$ 642**	**$ 784**	**$ 700**	**$ 700**	**$ 700**	**0%**
09-459-4361	**Banquet Utilites**	**$ 19,582**	**$ 22,236**	**$ 19,500**	**$ 19,500**	**$ 19,500**	**0%**
09-459-4213	Snack Bar Material & Supplies	$ 3,662	$ 3,417	$ 4,500	$ 4,350	$ 4,500	
09-459-4214	Snack Bar Beer	14,302	17,528	14,000	17,500	17,500	
09-459-4215	Snack Bar Food	15,336	16,282	15,000	18,500	18,500	
09-459-4216	Snack Bar Beverages	2,823	3,686	3,200	3,800	3,800	
09-459-4217	Snack Bar Vending	6,026	7,190	7,000	7,000	7,000	
09-459-4218	Banquet / Beer / Wine / Liquor	6,453	8,199	5,000	7,500	7,500	
	Items for Resale	**$ 48,602**	**$ 56,302**	**$ 48,700**	**$ 58,650**	**$ 58,800**	**21%**

EAST HEMPFIELD TOWNSHIP
GOLF COURSE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
09-459-4319	Contracted - Bartending Staff	$ -	$ 374	$ 1,500	$ 850	$ 1,000	
09-459-4256	Banquet Materials and Supplies	3,424	2,481	2,000	1,755	2,000	
09-459-4373	Janitorial Services	1,903	4,527	3,750	7,250	7,250	
09-459-4374	Facilities Equipment / Building Maintenance	21,939	24,811	24,000	18,655	24,000	
	Repairs, Maintenance , and Supplies	**$ 27,266**	**$ 32,193**	**$ 31,250**	**$ 28,510**	**$ 34,250**	**10%**
09-459-4430	**Taxes - Building**	**$ 6,903**	**$ 6,847**	**$ 6,847**	**$ 6,949**	**$ 6,950**	**2%**
09-459-4730	Building Improvements	$ 33,587	$ 6,345	$ 4,500	$ 2,800	$ 13,500	
09-459-4740	Banquet Kitchen Equipment	3,633	2,941	2,941	2,941	2,450	
	Capital Expenditures	**$ 37,220**	**$ 9,286**	**$ 7,441**	**$ 5,741**	**$ 15,950**	**114%**
	Total Snack Bar / Banquet	**$ 236,769**	**$ 218,537**	**$ 206,623**	**$ 210,765**	**$ 229,255**	**11%**
09-459-4921	**Golf Course Pension / Liability / Worker's Comp**	**$ 35,173**	**$ 20,996**	**$ 25,486**	**$ 29,508**	**$ 30,500**	**20%**
	Total Operating Costs	**$ 1,091,418**	**$ 1,061,641**	**$ 1,176,458**	**$ 1,176,280**	**$ 1,171,417**	**-0.4%**
	Operating Surplus / (Deficit)	**$ (203,493)**	**$ (97,575)**	**$ (126,358)**	**$ (166,259)**	**$ (108,467)**	**-14%**
09-451-3921	Transfer from General Fund	**140,000**	**200,000**	**150,000**	**150,000**	**125,000**	
	Ending Cash and Investments	**$ (60,007)**	**$ 42,418**	**$ 24,577**	**$ 26,159**	**$ 42,692**	**74%**

East Hempfield Township

Golf Course Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Growth Assumptions
1	Opening Fund Balance	$ 96	$ 69	$ 3	$ (60)	$ 42	$ 26	$ 43	$ 68	$ 64	
	Revenues										
2	Greens Fees	$ 593	$ 545	$ 512	$ 529	$ 562	$ 559	$ 565	$ 570	$ 576	*1% growth*
3	Rentals Power Carts	213	178	179	180	184	185	187	189	191	*1% growth*
4	All Other Golf Operations Revenues	72	51	72	109	121	174	177	181	185	*2% growth, 2017 includes driving range*
5	Banquet Rental / Caterer	43	39	45	60	55	56	60	65	70	
6	All Other Snack Bar / Banquet Revenues	87	78	80	86	88	89	92	94	97	*3% per year*
7	**Total Revenues**	**$ 1,008**	**$ 891**	**$ 888**	**$ 964**	**$ 1,010**	**$ 1,063**	**$ 1,081**	**$ 1,099**	**$ 1,118**	
8	***Overall Growth Rate***	***12.6%***	***-11.6%***	***-0.3%***	***8.6%***	***4.8%***	***5.2%***	***1.7%***	***1.7%***	***1.7%***	
	Expenditures										
9	Operations Labor	$ 134	$ 132	$ 137	$ 163	$ 176	$ 184	$ 188	$ 191	$ 195	*(2.5 FT) positions, 2% annually PT staff capped*
10	Maintenance Labor	245	242	249	209	195	198	202	206	210	*(3 FT) positions, 2% annually, PT staff capped*
11	Snack Bar / Banquet Labor	62	59	67	68	69	71	72	74	75	*(.5 FT) positions, 2% annually, PT staff capped*
12	Fringe Benefits	169	178	178	121	151	177	182	188	193	*health plan in transition, striving for cost savings or stability*
13	Professional Services	1	3	6	12	5	7	10	10	10	
14	Food and Beverage Costs	59	49	49	56	59	59	60	60	61	*1% growth annually*
15	Utilities / Maintenance	47	46	50	54	55	54	56	57	59	*3% growth annually*
16	Golf Course Maintenance Materials / Supplies	179	183	184	165	163	160	165	170	175	*3% annually*
17	Capital Items	131	84	83	82	186	141	100	100	100	*2016 includes driving range $75K*
18	Pro Shop Costs	-	-		36	32	35	35	36	36	
19	All Other Operating Costs	83	81	88	96	85	85	86	87	88	*1% growth annually*
20	**Total Expenditures**	**$ 1,110**	**$ 1,057**	**$ 1,091**	**$ 1,062**	**$ 1,176**	**$ 1,171**	**$ 1,156**	**$ 1,179**	**$ 1,202**	
21	***Overall Growth Rate***	***-23.5%***	***-4.8%***	***3.2%***	***-2.7%***	***10.7%***	***-0.4%***	***-1.3%***	***2.0%***	***2.0%***	
22	***Net Income (Loss)***	**(102)**	**(166)**	**(203)**	**(98)**	**(166)**	**(108)**	**(75)**	**(79)**	**(84)**	
23	***Transfers From General / Capital Reserve Funds***	**$ 75**	**$ 100**	**$ 140**	**$ 200**	**$ 150**	**$ 125**	**$ 100**	**$ 75**	**$ 50**	
24	***Cash Position Change***	**$ (27)**	**$ (66)**	**$ (63)**	**$ 102**	**$ (16)**	**$ 17**	**$ 25**	**$ (4)**	**$ (34)**	
25	***Ending Fund Balance***	**$ 69**	**$ 3**	**$ (60)**	**$ 42**	**$ 26**	**$ 43**	**$ 68**	**$ 64**	**$ 30**	

EAST HEMPFIELD TOWNSHIP
CAPITAL RESERVE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 1,913,517**	**$ 2,666,787**	**$ 2,573,323**	**$ 2,839,715**	**$ 2,245,619**	**-12.7%**
REVENUES							
30-401-3011	Real Estate Tax - Current Year	$ 427,719	$ 430,359	$ 433,000	$ 433,000	$ 436,000	
30-401-3012	Real Estate Tax - Prior Year	2,445	2,569	2,568	2,158	2,158	
30-401-3410	Interest Earnings	1,377	1,133	1,200	3,000	12,000	
30-401-3547	Grant - DCNR	-	-	175,000	225,000	25,000	
30-401-3517	Grant - DEP Stormwater (MS4)	-	-	117,636	-	117,636	
30-401-3800	Dream Park Fundraising	24,391	78,708	85,500	115,000	-	
30-401-3820	Refund of Prior Year Expenses	106,588	-	-	-	-	
30-401-3921	Transfer from General Fund	800,000	800,000	800,000	800,000	900,000	
30-401-3922	Transfer from Amos Herr Fund	40,687	-	-	-	-	
30-401-3923	Transfer from Road Improvement Contribution Fund	83,759	10,000	25,000	-	166,175	
30-401-3924	Transfer from Mandatory Dedication Fund	104,000	-	-	30,000	-	
30-401-3951	Loan Proceeds - Police Expansion Project	-	-	-	-	3,295,000	
	Total Revenues	**$ 1,590,966**	**$ 1,322,769**	**$ 1,639,904**	**$ 1,608,158**	**$ 4,953,969**	**202%**
EXPENDITURES							
30-410-4730	Police Station - Expansion / Renovation	$ -	$ -	$ 295,000	$ 295,000	$ 3,000,000	
30-430-4612	Bridge Repairs / Guide Rail	3,700	11,954	75,000	20,000	75,000	
30-430-4613	Bridge Holland Street	-	2,126	56,750	2,000	11,000	
30-430-4614	Bridge Old Rohrerstown Road	5,174	2,745	7,704	4,600	6,250	
30-430-4617	LED / Signal Upgrades	13,517	8,975	40,000	20,000	40,000	

EAST HEMPFIELD TOWNSHIP
CAPITAL RESERVE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
30-430-4618	Overlay / Paving Projects	184,278	423,813	400,000	425,000	400,000	
30-430-4619	Contracted Road Maintenance	-	-	-	-	200,000	
30-430-4642	Centerville Road - South	-	-	200,000	50,000	130,000	
30-430-4643	Centerville Road - North	57,777	88,667	1,000,000	100,000	1,100,000	
30-430-4670	Storm Water Improvements	121,437	149,670	480,000	443,244	200,000	
30-430-4671	DEP Stormwater (MS4)	-	-	147,045	3,000	144,045	
30-430-4711	Dream Park Renovations	7,952	43,828	430,000	579,220	60,000	
30-430-4490	Other Minor Projects Costs	16,625	-	-	-	-	
30-471-4401	Debt Service - Police Renovation Project Principal	-	-	-	-	130,000	
30-471-4403	Debt Service - State Road Principal	55,587	44,279	-	-	-	
30-471-4405	Debt Service - Colebrook Bridge Principal	104,972	107,646	-	-	-	
30-471-4407	Debt Service - Infrastructure Projects Principal	233,022	236,837	240,714	240,714	244,655	
30-472-4402	Debt Service - Police Renovation Project Interest Exp.	-	-	-	-	78,000	
30-472-4404	Debt Service - State Road Interest Expense	2,350	4,465	-	-	-	
30-472-4406	Debt Service - Colebrook Bridge Interest Expense	4,137	1,558	-	-	-	
30-472-4408	Debt Service - Infrastructure Projects Interest Expense	27,168	23,279	19,476	19,476	15,535	
	Total Expenses	**$ 837,696**	**$ 1,149,841**	**$ 3,391,689**	**$ 2,202,254**	**$ 5,834,485**	**72%**
	Net Income (Loss)	**$ 753,270**	**$ 172,928**	**$ (1,751,785)**	**$ (594,096)**	**$ (880,516)**	**-50%**
	Ending Cash & Investments	**$ 2,666,787**	**$ 2,839,715**	**$ 821,538**	**$ 2,245,619**	**$ 1,365,103**	

East Hempfield Township

Capital Reserve Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	Growth Assumptions
1	Opening Fund Balance	$ 1,341	$ 1,288	$ 1,914	$ 2,667	$ 2,840	$ 2,246	$ 1,365	$ (79)	$ (1,246)	
	Revenues										
2	Base Real Estate Tax Millage	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	
3	Yearly New Millage Required	-	-	-	-	-	-	-	-	-	
4	Total Real Estate Tax Millage	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	0.20	
	Average Residential Tax Increase:										
5	*Home assessed @ 194,402 for 2017*	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	
6	Real Estate Taxes	$ 425	$ 427	$ 430	$ 433	$ 435	$ 438	$ 444	$ 451	$ 458	
7	Interest Earnings	2	1	1	1	3	12	6	-	-	
8	Grant - DCNR	-	-	-	-	225	25	-	-	-	*DCNR Grant for Dream Park Renovation*
9	Grant - DEP	-	-	-	-	-	118	-	-	-	*2017- 80% DEP Grant*
9	Infrastructure Loan Proceeds	-	-	-	-	-	3,295	-	-	-	*2017 loan for police station renovation*
10	Transfer from Road Improvement Fund	5	10	84	10	-	166	25	25	25	
11	Transfer from Mandatory Dedication/Amos Herr Funds	-	-	145	-	30	-	-	-	-	*fund transfers for "Dream Park" improvements*
12	Dream Park Fund Raising	-	3	24	79	115	-	-	-	-	*public / private efforts*
13	Other Revenues	-	-	107	-	-	-	-	-	-	*2014 bridge reimbursement*
14	**Total Revenues**	**$ 432**	**$ 441**	**$ 791**	**$ 523**	**$ 808**	**$ 4,054**	**$ 475**	**$ 476**	**$ 483**	
15	***Overall Growth Rate***	***-85.2%***	***2.1%***	***79.4%***	***-33.9%***	***54.5%***	***401.7%***	***-88.3%***	***0.3%***	***1.4%***	
	Expenditures										
16	Road Reconstruction / Paving Projects / Bridges	$ 70	$ 67	$ 210	$ 440	$ 452	$ 693	$ 681	$ 625	$ 625	*various road and bridge projects*
17	Traffic Signals	1	21	14	9	20	40	40	40	40	*battery backups for traffic signals*
18	Stormwater Improvements	32	55	121	150	443	200	200	200	200	*on-going needs*
19	DEP Stormwater (MS4)	-	-	-	-	3	144	250	250	250	*scope of projects yet to be determined, may require loans?*
20	Park Improvements	-	-	8	44	579	60	-	-	-	*reconstruct - "Dream Park" area of Amos Herr park / trail*
21	Debt Service	422	427	427	418	260	260	260	260	260	*as scheduled*
22	Debt Service - Police Station Renovation	-	-	-	-	-	208	208	208	208	*as scheduled*
23	Centerville Road Project - North	-	-	58	89	100	1,100	-	-	-	*Centerville Road (North) project*
24	Centerville Road Project - South	-	-	-	-	50	130	280	60	1,000	*enginnering / construction costs @ 20%"net"*
25	Police Station - Expansion / Renovation	-	-	-	-	295	3,000	-	-	-	*upgrade to police station / admin building*
26	All Other Costs	-	45	-	-	-	-	-	-	-	
27	**Total Expenditures**	**$ 525**	**$ 615**	**$ 838**	**$ 1,150**	**$ 2,202**	**$ 5,835**	**$ 1,919**	**$ 1,643**	**$ 2,583**	
28	***Overall Growth Rate***	***-83.4%***	***17.1%***	***36.3%***	***37.2%***	***91.5%***	***165.0%***	***-67.1%***	***-14.4%***	***57.2%***	
29	***Net Income (Loss)***	**$ (93)**	**$ (174)**	**$ (47)**	**$ (627)**	**$ (1,394)**	**$ (1,781)**	**$ (1,444)**	**$ (1,167)**	**$ (2,100)**	
30	***Transfers From (To)***	**$ 40**	**$ 800**	**$ 800**	**$ 800**	**$ 800**	**$ 900**	**$ -**	**$ -**	**$ -**	*Options for future funding of projects:*
31	***Cash Position Change***	**$ (53)**	**$ 626**	**$ 753**	**$ 173**	**$ (594)**	**$ (881)**	**$ (1,444)**	**$ (1,167)**	**$ (2,100)**	*1. Continued General Fund support if available?* *2. Project loans (example $2M, 15yrs = $160K/yr pmt)* *3. Real Estate millage increase (1/10 mil = $218K)*
32	***Ending Fund Balance***	**$ 1,288**	**$ 1,914**	**$ 2,667**	**$ 2,840**	**$ 2,246**	**$ 1,365**	**$ (79)**	**$ (1,246)**	**$ (3,346)**	*4. Any combination of the above options*

East Hempfield Township
TRASH/RECYCLING FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 764,001**	**$ 762,774**	**$ 727,197**	**$ 687,415**	**$ 476,376**	**-34%**
REVENUES							
06-426-3410	Interest Earnings	$ 1,838	$ 2,442	$ 3,000	$ 3,600	$ 6,000	
06-426-3541	State Grants	69,129	60,960	69,463	61,126	66,000	
06-426-3640	Quarterly Tipping Fee Rebate	65,030	65,344	64,000	66,000	66,000	
06-426-3641	Trash/Recyclables	1,387,547	1,312,724	1,252,430	1,255,000	1,273,825	
06-426-3642	Grass Bags	12,981	10,125	12,000	10,000	10,000	
06-426-3643	Tags-Extra Trash (Yellow)	5,461	5,271	5,500	5,500	5,500	
06-426-3644	Tags-Oversized (Red)	7,468	7,612	7,200	8,000	8,000	
06-426-3645	Tags-Appliance (Green)	870	1,040	1,000	1,000	1,000	
06-426-3646	Tags-Tire (Purple)	44	72	50	50	50	
06-426-3647	Recycle Buckets	1,256	506	200	200	200	
	Total Revenues	**$ 1,551,624**	**$ 1,466,096**	**$ 1,414,843**	**$ 1,410,476**	**$ 1,436,575**	**2%**
EXPENSES							
06-426-4314	Legal Services	$ 6,797	$ 2,116	$ 10,000	$ 14,000	$ 14,000	
06-426-4325	Postage	5,700	5,620	6,000	6,000	9,000	
06-426-4341	Advertising/Bids	183	-	-	-	1,500	
06-426-4342	Printing Tags and Bags	9,800	11,671	14,000	12,000	14,000	
06-426-4343	Recycle Buckets	4,431	6,014	8,000	8,000	8,000	

East Hempfield Township
TRASH/RECYCLING FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
06-426-4375	Trash Billing System	8,611	4,427	7,500	4,500	7,500	
06-426-4452	Waste Disposal Fees	681,360	694,690	678,828	682,000	681,598	
06-426-4453	Tipping Fees-Trash	489,396	497,696	510,000	505,000	505,000	
06-426-4465	Recycling Education	-	-	5,000	-	-	
06-426-4490	Bank Fees	6,470	6,400	8,000	6,400	12,000	
06-426-4531	Administrative Reimb-Gen Fund	80,530	85,871	88,447	88,528	91,184	
06-431-4251	Vehicle Repair-Leaf Collection	7,922	9,920	5,000	6,000	6,500	
06-431-4310	Contracted Servs-Leaf	164,951	170,825	165,000	165,000	175,000	
06-431-4381	Dump Site Rent-Leaf Collection	13,055	7,554	7,500	7,500	7,500	
06-431-4740	Equipment Purchase	73,645	38,651	74,587	116,587	20,000	
	Total Expenses	**$ 1,552,851**	**$ 1,541,455**	**$ 1,587,862**	**$ 1,621,515**	**$ 1,552,782**	**-2%**
	Net Income (Loss)	**$ (1,227)**	**$ (75,359)**	**$ (173,019)**	**$ (211,039)**	**$ (116,207)**	**-33%**
	Ending Cash & Investments	**$ 762,774**	**$ 687,415**	**$ 554,178**	**$ 476,376**	**$ 360,169**	**-35%**

East Hempfield Township

Trash / Recycling Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	*Growth Assumptions*
1	Opening Fund Balance	$ 633	$ 672	$ 764	$ 763	$ 687	$ 476	$ 360	$ 242	$ 122	
	Revenues										
2	Interest Earnings	$ 3	$ 3	$ 2	$ 2	$ 3	$ 6	$ 6	$ 6	$ 6	
3	Trash / Recycling Fees	1,444	1,383	1,387	1,313	1,255	1,274	1,293	1,312	1,332	*$42.50 qtrly/$150 yearly, 1.5% natural growth*
4	Tags/Bags/Buckets for Recycable Materials	42	40	29	25	25	25	25	25	25	
5	State Grants	48	69	69	61	61	66	69	72	76	*recycling performance grant*
6	Quarterly Tipping Fee Rebate	67	65	65	65	66	66	66	66	66	*level effort*
7	**Total Revenues**	**$ 1,604**	**$ 1,560**	**$ 1,552**	**$ 1,466**	**$ 1,410**	**$ 1,437**	**$ 1,459**	**$ 1,481**	**$ 1,505**	
8	***Overall Growth Rate***	***-2.1%***	***-2.7%***	***-0.5%***	***-5.5%***	***-3.8%***	***1.9%***	***1.5%***	***1.5%***	***1.6%***	
	Expenditures										
9	Waste Disposal Fees	$ 754	$ 678	$ 681	$ 695	$ 682	$ 682	$ 699	$ 717	$ 734	*2.5% growth out years*
10	Tipping Fees - Trash	497	483	489	498	505	505	505	505	505	*level cost*
11	Leaf Recyclable Costs	171	157	186	189	179	190	194	198	202	*2% growth 2018-2020*
12	Recycling Equipment Purchases	26	39	74	39	117	20	20	20	20	
13	All Other Operating Costs	117	111	123	121	138	156	159	162	166	*2% growth*
14	**Total Expenditures**	**$ 1,565**	**$ 1,468**	**$ 1,553**	**$ 1,542**	**$ 1,621**	**$ 1,553**	**$ 1,577**	**$ 1,602**	**$ 1,627**	
15	***Overall Growth Rate***	***4.9%***	***-6.2%***	***5.8%***	***-0.7%***	***5.1%***	***-4.2%***	***1.5%***	***1.6%***	***1.6%***	
16	***Net Income (Loss)***	**39**	**92**	**(1)**	**(76)**	**(211)**	**(116)**	**(118)**	**(120)**	**(122)**	
17	***Ending Fund Balance***	**$ 672**	**$ 764**	**$ 763**	**$ 687**	**$ 476**	**$ 360**	**$ 242**	**$ 122**	**$ 0**	*rates may need to be adjusted?*

East Hempfield Township
LIQUID FUELS FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 70,896**	**$ 106,535**	**$ 48,132**	**$ 12,863**	**$ 27,569**	**-43%**
REVENUES							
35-430-3410	Interest Earnings	$ 750	$ 869	$ 1,000	$ 1,200	$ 1,500	
35-430-3573	State Allocation	588,865	651,327	749,012	768,286	787,604	
35-430-3574	State Rd Turnback Payments	3,720	3,720	3,720	3,720	3,720	
35-430-3800	Misc. Revenue	23,092	11,897	-	1,000	-	
	Total Revenues	**$ 616,427**	**$ 667,813**	**$ 753,732**	**$ 774,206**	**$ 792,824**	**5%**
EXPENDITURES							
35-433-4361	Signs & Signals - Utilities	$ 13,755	$ 15,711	$ 14,000	$ 18,000	$ 20,000	
35-433-4372	Signs & Signals - Repairs	71,076	86,226	60,000	62,000	70,000	
35-434-4361	Street Lighting	135,534	138,829	135,000	144,000	148,000	
35-438-4370	Line Marking & Painting	52,266	64,557	55,000	54,000	55,000	
35-438-4377	Crack Sealing	8,157	6,162	6,500	6,500	6,500	
35-439-4618	Paving Projects	300,000	450,000	475,000	475,000	500,000	
	Total Expenses	**$ 580,788**	**$ 761,485**	**$ 745,500**	**$ 759,500**	**$ 799,500**	**7%**
	Net Income (Loss)	**$ 35,639**	**$ (93,672)**	**$ 8,232**	**$ 14,706**	**$ (6,676)**	**-181%**
	Ending Cash & Investments	**$ 106,535**	**$ 12,863**	**$ 56,364**	**$ 27,569**	**$ 20,893**	**-63%**

East Hempfield Township

Liquid Fuels Fund

Long-Range Financial Projections (all $ stated in thousands)

Line #		Actual 2012	Actual 2013	Actual 2014	Actual 2015	Estimated 2016	Projected 2017	Projected 2018	Projected 2019	Projected 2020	*Growth Assumptions*
1	Opening Fund Balance	$ 87	$ 119	$ 71	$ 107	$ 13	$ 28	$ 21	$ 27	$ 30	
	Revenues										
2	Interest Earnings	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	$ 1	
3	MV Tax Allocation	551	541	589	651	768	788	812	836	861	*state aid for 112 miles of township roads, 3%^*
4	Turnback Program	4	4	4	4	4	4	4	4	4	*constant - for 1 mile of state roads*
5	Other Revenues	-	1	23	12	1	-	1	-	-	
6	**Total Revenues**	**$ 556**	**$ 547**	**$ 617**	**$ 668**	**$ 774**	**$ 793**	**$ 818**	**$ 841**	**$ 866**	
7	***Overall Growth Rate***	***6.5%***	***-1.6%***	***12.8%***	***8.3%***	***15.9%***	***2.5%***	***3.1%***	***2.9%***	***3.0%***	
	Expenditures										
8	Street Lights - Electric	$ 123	$ 133	$ 136	$ 139	$ 144	$ 148	$ 151	$ 154	$ 157	
9	Traffic Signals - Electric	14	13	14	16	18	20	20	20	20	
10	Signs & Signals - Repairs	58	60	71	86	62	70	72	74	76	*3% growth out years*
11	Paving Projects	250	300	300	450	475	500	515	535	550	*annual effort*
12	All Other Operating Costs	79	89	60	71	60	62	54	55	57	*3% growth out years*
13	**Total Expenditures**	**$ 524**	**$ 595**	**$ 581**	**$ 762**	**$ 759**	**$ 800**	**$ 812**	**$ 838**	**$ 860**	
14	***Overall Growth Rate***	***-5.6%***	***13.5%***	***-2.4%***	***31.2%***	***-0.4%***	***5.4%***	***1.5%***	***3.3%***	***2.6%***	
15	***Net Income (Loss)***	**32**	**(48)**	**36**	**(94)**	**15**	**(7)**	**6**	**3**	**6**	
16	***Ending Fund Balance***	**$ 119**	**$ 71**	**$ 107**	**$ 13**	**$ 28**	**$ 21**	**$ 27**	**$ 30**	**$ 35**	

EAST HEMPFIELD TOWNSHIP
FIRE SERVICES FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 APPROVED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 64,032**	**$ 54,904**	**$ 81,163**	**$ 103,523**	**$ 79,586**	**-2%**
REVENUES							
18-411-3410	Interest Earnings	$ 20	$ 45	$ 25	$ 400	$ 400	
18-411-3921	Transfer from General Fund	500,000	500,000	450,000	450,000	575,000	
	Total Revenues	**$ 500,020**	**$ 500,045**	**$ 450,025**	**$ 450,400**	**$ 575,400**	**28%**
EXPENDITURES							
18-411-4231	Fire Companies Fuel	$ 18,987	$ 9,356	$ 22,500	$ 10,000	$ 27,000	
18-411-4312	Fire Company - Administrative Assistance	-	-	19,000	19,000	19,000	
18-411-4352	Fire Company Insurances	34,766	34,860	40,000	38,000	40,000	
18-411-4354	Fire Companies Worker's Comp Insurance	40,469	21,024	37,254	34,000	36,500	
18-411-4361	Fire Company Utilities	53,775	48,329	60,000	50,000	75,000	
18-411-4600	Hempfield Fire - Bldg	6,393	-	-	-	-	
18-411-4602	East Petersburg Fire - Pumper	15,000	10,000	-	-	-	
18-411-4603	East Petersburg Fire - Rescue Unit	21,660	21,660	21,660	21,660	21,660	
18-411-4604	Rohrerstown Fire - Ladder Truck	77,406	77,406	77,406	77,406	77,406	
18-411-4605	Rohrerstown Fire Co. - Bldg Loan	185,614	173,713	169,206	169,193	223,163	
18-411-4606	Rohrerstown Fire Co. - 2011 Truck	55,078	55,078	55,078	55,078	55,078	
18-411-4607	Rohrerstown Fire Co. - Reserve Pumper / Radios	-	-	-	-	55,810	
	Total Expenses	**$ 509,148**	**$ 451,426**	**$ 502,104**	**$ 474,337**	**$ 630,617**	**26%**
	Net Income (Loss)	**$ (9,128)**	**$ 48,619**	**$ (52,079)**	**$ (23,937)**	**$ (55,217)**	**6%**
	Ending Cash & Investments	**$ 54,904**	**$ 103,523**	**$ 29,084**	**$ 79,586**	**$ 24,369**	**-16%**

East Hempfield Township
Fire Services Existing Loan Obligations (2017 - 2021)

	East Petersburg Fire Co.	Rohrerstown Fire Co.			Annual Cost
Year	**Rescue**	**Building**	**Ladder**	**Pumper**	
2017	21,660	223,163	77,406	55,078	**377,307**
2018	21,660	-	-	55,078	**76,738**
2019	-	-	-	55,078	**55,078**
2020	-	-	-	55,078	**55,078**
2021	-	-	-	55,078	**55,078**
Totals	**$ 43,320**	**$ 223,163**	**$ 77,406**	**$ 275,390**	**$ 619,279**

EQUIPMENT RESERVE FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 308,567**	**$ 122,733**	**$ 107,478**	**$ 107,945**	**$ 38,576**	**-64%**
REVENUES							
31-410-3410	Interest Earnings	$ 935	$ 35	$ 100	$ 200	$ 100	
	Total Revenues	**$ 935**	**$ 35**	**$ 100**	**$ 200**	**$ 100**	**0%**
EXPENDITURES							
31-410-4740	Capital Equipment	$ 186,769	$ 14,823	$ 45,000	$ 69,569	$ -	
	Total Expenses	**$ 186,769**	**$ 14,823**	**$ 45,000**	**$ 69,569**	**$ -**	**-100%**
	Net Income (Loss)	**$ (185,834)**	**$ (14,788)**	**$ (44,900)**	**$ (69,369)**	**$ 100**	**-100%**
	Ending Cash & Investments	**$ 122,733**	**$ 107,945**	**$ 62,578**	**$ 38,576**	**$ 38,676**	**-38%**

EAST HEMPFIELD TOWNSHIP
ROAD IMPROVEMENT CONTRIBUTION FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 585,670**	**$ 543,876**	**$ 644,934**	**$ 644,952**	**$ 672,135**	**4%**
REVENUES							
33-414-3410	Interest Earnings	$ 2,786	$ 1,518	$ 2,000	$ 1,650	$ 2,800	
33-414-3830	Contributions - Road Improvements	39,179	109,558	-	25,533	-	
	Total Revenues	**$ 41,965**	**$ 111,076**	**$ 2,000**	**$ 27,183**	**$ 2,800**	**40%**
EXPENDITURES							
33-430-4925	Transfer to Capital Reserve Fund	$ 83,759	$ 10,000	$ 25,000	$ -	$ 166,175	
	Total Expenses	**$ 83,759**	**$ 10,000**	**$ 25,000**	**$ -**	**$ 166,175**	**565%**
	Net Income (Loss)	**$ (41,794)**	**$ 101,076**	**$ (23,000)**	**$ 27,183**	**$ (163,375)**	**610%**
	Ending Cash & Investments	**$ 543,876**	**$ 644,952**	**$ 621,934**	**$ 672,135**	**$ 508,760**	**-18%**

EAST HEMPFIELD TOWNSHIP
MANDATORY DEDICATION FUND
2017

ACCOUNT #	DESCRIPTION	2014 ACTUAL	2015 ACTUAL	2016 BUDGET	2016 PROJECTED	2017 REQUESTED	PERCENT CHANGE
	Beginning Cash & Investments	**$ 104,143**	**$ 2,152**	**$ 57,837**	**$ 57,827**	**$ 27,827**	**-52%**
REVENUES							
34-414-3410	Interest Earnings	$ 9	$ 15	$ 25	$ -	$ -	
34-414-3830	Mandatory Dedication Fees	2,000	55,660	20,000	-	5,000	
	Total Revenues	**$ 2,009**	**$ 55,675**	**$ 20,025**	**$ -**	**$ 5,000**	**n / a**
EXPENDITURES							
34-430-4925	Transfer to Capital Reserve Fund	$ 104,000	$ -	$ -	$ 30,000	$ -	
	Total Expenses	**$ 104,000**	**$ -**	**$ -**	**$ 30,000**	**$ -**	**n / a**
	Net Income (Loss)	**$ (101,991)**	**$ 55,675**	**$ 20,025**	**$ (30,000)**	**$ 5,000**	**n / a**
	Ending Cash & Investments	**$ 2,152**	**$ 57,827**	**$ 77,862**	**$ 27,827**	**$ 32,827**	**-58%**

Debt Service Schedule - 2010 PIB Loan ($2,400,000)

Interest rate: 1.625% Term: 10 years Duration: 2011-2021

Date	Interest	Principal	Yearly Total
2017	15,535	244,655	260,190
2018	11,529	248,661	260,190
2019	7,458	252,732	260,190
2020	3,321	256,869	260,190
2021	176	64,872	65,048
Totals	**$ 38,019**	**$ 1,067,789**	**$ 1,105,808**

East Hempfield Township - Salaries / Wages and Staffing Levels

Salaries and Wages	Budget 2016	Budget 2017	Fulltime Positions	Parttime Positions
General Fund - Nonuniformed				
General Government	$ 258,267	$ 254,615	3	0
Finance	171,115	176,235	3	0
Police Administrative	155,868	154,374	4	0
Planning and Development	301,743	310,728	5	0
Public Works	596,378	689,173	13	0
	$ 1,483,371	$ 1,585,125	28	0
Golf Course - Nonuniformed				
Pro Shop	$ 169,022	$ 184,016	2	13
Greenskeeping	195,999	198,224	3	9
Snack Bar/Banquet	69,554	70,741	1	7
	$ 434,575	$ 452,981	6	29
Total Nonuniformed	$ 1,917,946	$ 2,038,106	34	29
Uniformed Police Officers	$ 2,872,436	$ 2,992,673	34	0
Totals	**$ 4,790,382**	**$ 5,030,779**	**68**	**29**